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1981

ANNUAL REPORTS

1981



TOWN OF
MADISON
NEW HAMPSHIRE

PHONE NUMBERS:

Selectmen's Office.....367-4332

Town Clerk/Tax Collector.....367-9931

For Septic Permit.....367-4332 or 4622

For Building Permit....367-4332 or 4622

For Pistol Permit.....367-4332

For Driveway Permit..367-4332 or 4622

EMERGENCY TELEPHONE NUMBERS (FIRE, RESCUE, POLICE OR AMBULANCE)

539-2261

2262

2263

Cover Photo - Madison Town Hall
Photo by Bruce Bedford

ANNUAL REPORTS

MADISON

New Hampshire

For the fiscal year ending

December 31, 1981

Vital Statistics for 1981

**PRINTED BY INDEPENDENT-GRANITE STATE PUBLISHING CORP.
CENTER OSSIPPEE, N.H.**

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TOWN OFFICERS

Moderator

JOHN A. ZEMLA 1982

Town Clerk & Tax Collector

MARGERY B. MEADER 1982

Town Treasurer

RICHARD MATTHEWS 1984

Selectmen

JOHN F. SHERWOOD 1982 BRUCE E. BROOKS 1983
HENRY S. HUBBELL 1984

Supervisors of Checklist

MARGIE MATTHEWS 1982 BARBARA MAYO 1984
JEANETTE ZEMLA 1986

Highway Agent

RICHARD HAMEL

Trustees of Trust Funds

LELAND S. DREW 1982 MARCIA BAILEY 1983
JOYCE HUTCHINSON 1984

Librarian

VIRGINIA L. HEARD

Trustees of Library

MAY WARD 1982 BARBARA ANDERSON 1982
JACK ALEXANDER 1983 KATHERINE HOCKING 1983
VIRGINIA CURRIER 1984 WARD MADISON 1984

Auditor

DAVID DEMPSEY

Fire Commissioners

JESSE E. SHACKFORD, III 1982 ROBERT EMMEL 1983 (d)
LELAND S. DREW 1984

Old Home Week Committee

LOREN SHACKFORD, JR. 1982 JON BAGLEY 1983
DONNA LEE BROOKS 1983 BENJAMIN SAVARY 1984
CAROLINE WARD 1984

Budget Committee

MARTIN FURNBACH 1982 ROBERT M. CHICK 1982
JON BAGLEY 1983 J. DONALD HAYES 1983 (d)
WILBUR C. MEADER 1984 WILLIAM C. POPE 1984

Planning Board

GUY HAYFORD 1982 MARY DEMERITT 1983
FRANK MONTELLO 1984 RICHARD ELDRIDGE 1984
HENRY S. HUBBELL (Selectmen's Representative)

Recreation Committee

RICHARD MATTHEWS 1982 DAVID BEYERLE 1982
MARTIN FURNBACH 1982

Conservation Commission

RICHARD HOCKING, Chairman 1983
THOMAS O. CURRIER, SR. 1982 J. ROLAND LYMAN 1983
MILDRED FROST 1984 MALCOLM McNAIR, SR. 1984
JOHN F. SHERWOOD (Selectmen's Representative)

Police Chief

CHESTER E. WEST

Health Officer/Building Inspector

ROBERT M. CHICK

Boat Tax Collector

WILLIAM BIRKBECK

Civil Defense Director

CARL ARNOLD

Town Forest Fire Warden

ROBERT COLCORD, SR.

Deputy Wardens

DONALD COLCORD

JON BAGLEY

JESSE SHACKFORD, III

Madison Fire Dept.

JON BAGLEY - Fire Chief

JESSE SHACKFORD, III - Assistant Chief

WAYNE LYMAN - Rescue Squad Captain

**MINUTES OF THE
MADISON TOWN MEETING MARCH 10, 1981**

Moderator John A. Zemla opened the meeting at 9:00 a.m.

The moderator read the town warrant and informed the voters that the polls were declared open under Article No. 1 to choose all the necessary town officers for the ensuing year, from 9:20 a.m. until 7:00 p.m.

The meeting was then recessed until 7:00 p.m.

The following candidates having received a plurality of votes were declared elected after the counting of the votes was completed.

Selectman for Three Years
HENRY S. HUBBELL

Town Treasurer for Three Years
RICHARD J. MATTHEWS

Library Trustee for Three Years
VIRGINIA CURRIER (Write in)
WARD MADISON (Write in)

Trustee of Trust Funds for Three Years
JOYCE HUTCHINSON (Write in)

Municipal Budget Committee for Three Years
WILBUR C. MEADER
WILLIAM C. POPE

Old Home Week Committee for Three Years
RODNEY LYMAN (Write in)
DOROTHY MOORE (Write in)
BENJAMIN SAVARY (Write in)

Fire Commissioner for Three Years
LELAND DREW (Write in)

Town Auditor for One Year
LESLIE HORN (Write in)

All elected officers present were sworn in by Moderator, John A. Zemla.

Article 2. To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for same as follows:

SO VOTED

Town Officers' Salaries	\$10,000.00
Town Officers' Expenses	25,750.00
Election and Registration Expense	1,400.00
Expenses Town Hall and other Bldgs.	14,110.00
Auto Permits	1,300.00
Dog Licenses	100.00

Police Department - Motion was made and seconded for a yes/no ballot by the checklist.
Motion was defeated.

Motion was made and seconded for a yes/no ballot without the checklist,

Motion was So Voted.

Yes Votes - 81

No Votes - 91

Police Department Budget was Defeated.

Randy Cooper made a motion and it was seconded to reconsider the Police Department Budget
Motion was So Voted.

Dr. Paret made a motion and it was seconded to amend and raise \$12,500 instead of \$24,800.00

After a long discussion a motion was made and seconded to move the question.

So Voted.

Police Department Budget
So Voted as Amended

\$12,500.00

Fire Department	20,836.00
Planning Board (see Article 21)	
Insurance (incl. BC/BS)	13,775.00
Conservation Program	100.00
Fire Warden's Expenses	500.00
Health Department (Hospitals & Ambulance)	5,900.00

The Selectmen were instructed to look into the possibility of receiving some reimbursement for ambulance service through Medicare or other medical insurance for those persons needing ambulance service and who are covered for such an emergency.

Vital Statistics	\$200.00
Town Dump & Garbage Removal	8,800.00

A Recess was called from 9:00 P.M. until 9:20 P.M.

Town Road Aid (see Article 5)	\$882.38
Highway Maintenance - Summer/Winter	55,300.00
Street Lighting	4,500.00
General Expenses Highway Dept.	25,000.00
Tarring	9,000.00
Highway Subsidy	10,032.50
Additional Highway Subsidy	7,579.51
Library	4,960.00
Town Poor	2,100.00
Old Age Assistance	100.00
Soldiers' Aid	100.00
Memorial Day	500.00
Old Home Week	300.00

Motion made and seconded to move to Article 19.
So Voted

Article 19.. To see if the Town will vote to raise and appropriate the sum of \$3500.00 which is the Town's share (20%) of an Erosion control Project for Nichols Beach. The Town would work with the "Soil Conservation Service" (SCS share 80%) on this project.
So Voted

Parks & Playgrounds

Bruce Brooks made a motion and it was seconded to amend the figure of \$10,785.00 to read \$13,285.00, basically for permanent toilet facility at Nichols Beach.

Amendment So Voted

Parks & Playgrounds as amended - so voted	\$13,285.00
Sewer Maintenance	700.00
Water Control	200.00

Motion was made and seconded to instruct the Board of Selectmen to look into a possible spillway for Silver Lake.

So Voted

Town Lines	\$300.00
Damages and Legal Expenses	2,500.00
Employees' Retirement & Social Security	5,000.00
Maintaining Tax Maps	1,400.00
Principal-Long Term Notes	0.00
Interest-Long Term Notes	0.00
Interest on Temporary Loans	6,000.00
Payment to Capital Reserve Fund- Conservation Commission	500.00
Payment to Capitol Reserve Fund- New Equipment/Highway	5,000.00
Necessary amount for County Taxes	So Voted
Necessary amount for School Taxes	So Voted
Necessary amount for Precinct Taxes	So Voted

Article 3. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sufficient sum, or sums of money in anticipation of the collection of taxes for the current municipal year and to issue in the name, and on the credit of the Town, negotiable notes therefore, said notes to be repaid during the current municipal year from taxes collected within said current municipal year.

So Voted

Article 4. To see if the Town wishes to vote a discount for prompt payment of taxes according to State Law. This must be voted each year.

Motion made and seconded to pass over this article.
Defeated

Article 4 was Defeated

Article 5. To see if the Town will raise and appropriate the sum of \$882.38 which is the Town's share of Town Road Aid. The State's share is \$5,882.54.
So Voted

Article 6. To see if the Town will vote to raise and appropriate the sum of \$210.00 to the Lakes Region Association for the purpose of publicizing and promoting the natural advantages, as well as preservation of the natural resources of the Town, in cooperation with other towns in the Lakes Region.

Motion made and seconded to pass over this article
So Voted

Article 7. To see if the Town will vote to accept, as a gift, from the heirs of Clarence R. and Edith H. Kennett a parcel of land on Silver Lake, the westerly portion of Tax Map 29 - Lot 21. Subject to conditions and restrictions to be agreed to by the Conservation Commission and the Selectmen.
So Voted

Article 8. We, the undersigned being ten or more lawful voters of the Town of Madison, do, pursuant to RSA 39:3 hereby respectfully request that the Selectmen insert in the warrant for the annual meeting of said Town the following article.

To see if the Town will vote to petition the Representatives and Senators who represent the Town in the

General Court to support in the current session of the General Court, the concurrent resolution to amend the State Constitution to limit the annual increase in property taxes to five percent and to limit the annual increase in spending by the state or any city, town, or other governmental unit of the state to five percent. Petition signed by Philip Thompson et als.

Motion was made and seconded to pass over this article.

A hand vote was taken Yes 68 No 67

A motion was made and seconded to recess the meeting until 7:00 P.M. the following evening. However, because of the close hand vote on this article, seven signatures were obtained (Frank Paret, George Bentley, Adam Haybach, Harley Blaisdell, Gladys Paret, Russell Jones, Bruce Chamberlain, Alice Bentley) to take a yes/no ballot vote before recessing to determine whether Article 8 was to be passed over or be taken up again the following night.
Total votes - 140 Yes votes - 65 No votes - 75
Defeated

Motion to recess until 7:00 P.M. the following evening.
So Voted

Recessed at 11:10 P.M.

Meeting reopened at 7:00 P.M. March 11, 1981.

After a long discussion on Article 8, a motion was made and seconded to move the question.
So Voted
Article 8 was defeated

Article 9. To see if the Town of Madison will vote to raise and appropriate the sum of \$1,668.80 for the Visiting Nurses Services of Northern Carroll County, Inc., said sum being equal to \$1.60 per person in the town of

Madison. Petition signed by Diane Bilotta et als.
So Voted

Article 10. To see if the Town of Madison will vote to raise and appropriate the sum of \$800.00 for the Center of Hope, Inc. Agreeable to a petition signed by Debra McKinney et als.
So Voted

Article 11. To see if the Town will vote to raise and appropriate the sum of \$250.00 in support of the Senior Meals and Wheels Program. Agreeable to a petition signed by Adam G. Haybach et als.
So Voted

Article 12. To see if the Town will vote to raise and appropriate the sum of \$565.68 to assist the Carroll County Mental Health Service. Petition signed by Carolyn Lucet et als.
So Voted

Article 13. To see if the Town of Madison will vote to raise and appropriate the sum of \$486.47 towards the support of the Children and Youth Project (C&Y). This sum to be used as rent for clinic and office space. Petition signed by Carolyn Lucet et als.
So Voted

Article 14. To see if the Town will vote to raise and appropriate the sum of \$800.00 to allow each member of the Fire Dept. and Rescue Squad a \$50 compensation for their expenses. To qualify a member must be in the Department at least one (1) year and must attend 75 percent of the meetings, drills, fires or rescue calls.

Motion was made and seconded to amend article 14 to read \$1600.00 instead of \$800.00 and to allow each member \$100.00 instead of \$50.00
So Voted

Motion was made and seconded to amend article 14 to read reimbursement for their personal expenses instead of compensation.

So Voted

Article 14 So Voted as Amended

Article 15. To see if the Town will vote to raise and appropriate the sum of \$11,700 for the purchase of new equipment in support of the Fire Department as follows:

1 10 Channel Aerotron Radio	\$ 2,200
4 Akron Fog Nozzles	1,400
1000' 2" Light Weight Hose	3,250
500' 3" Light Weight Hose	1,750
500' 4" Light Weight Hose	2,500
3 2½x(2)1½ Gated Leader Wye	600
	<hr/>
	\$11,700

Motion was made and seconded to amend article 15 to read Home Radio Receivers instead of 1 10 Channel Aerotron Radio and to change the amount of \$2200 to \$2000. The total would then read \$11,500.

So Voted

Article 15 So Voted as Amended

Joan Sherwood made a motion and it was seconded to instruct the Fire Department to incorporate equipment in their regular budget next year, so as to give a more complete picture of their actual budget.

So Voted

Motion was made and seconded to move to Article 20
So Voted

Article 20. To see if the Town will vote to raise and appropriate the sum of \$40,000.00 for the purpose of building a town garage and authorize the withdrawal

of \$20,877.95 for this purpose from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 with the balance to be raised by taxation.

So Voted

Article 16. To see if the Town will vote to raise and appropriate the sum of \$89,670.00 for the purchase of a Oshkosh Model P2323 All-Wheel Drive Truck, with V-Plow, Wing and Dump Body; to determine whether \$60,000.00 of said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town of Madison in accordance with the provisions of N.H.R.S.A. Chapter 33, as amended; to authorize the Selectmen for the Town to determine the time and place of payment of principle and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds, to further, determine whether \$11,952.00 of said appropriation be allocated from the Town of Madison New Equipment Capital Reserve Fund, and authorize the Selectmen of the Town to withdraw the same; and to, further, determine whether the remaining \$17,718.00 of said appropriation be allocated from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, and authorize the Selectmen of the Town to withdraw the same and to determine all other matters in connection with this article; or to take any other action relative thereto.

Motion was made and seconded to amend Article 16 to read \$77,718.00 instead of \$60,000.00 and to strike out the following line "to further determine whether the remaining \$17,718.00 of said appropriation be allocated from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972"

Amendment So Voted

Motion was made and seconded to take a yes/no ballot vote.

So Voted

Total votes cast - 145

Yes votes - 57

No votes -

88

Article 16 was Defeated

Article 17. To see if the Town will vote to raise and appropriate the sum of \$67,140.00 for the purchase of a Mack All Wheel Drive Truck with V-Plow, Wing and Dump Body; to determine whether \$37,470.00 of said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town of Madison in accordance with the provisions of N.H.R.S.A. Chapter 33, 12 amended; to authorize the Selectmen for the Town to determine the time and place of payment of principle and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds, to, further, determine whether \$11,952.00 of said appropriation be allocated from the Town of Madison New Equipment Capital Reserve Fund, and authorize the Selectmen of the Town to withdraw the same; and to, further determine whether the remaining \$17,718.00 of said appropriation be allocated from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, and authorize the Selectmen of the Town to withdraw the same and to determine all other matters in connection with this article; or to take any other action relative thereto.

Motion was made and seconded to amend Article 17 to read \$59,140.00 instead of \$67,140.00 and \$42,188.00 instead of \$37,470.00 and to strike out the following line "to further, determine whether the remaining \$17,718.00 of said appropriation be allocated from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972." To read \$16,952.00 instead of \$11,952.00 and to strike out V-Plow.

Amendment So Voted

A Yes/No Ballot vote was taken

Total votes cast - 139

Yes - 86

No - 53

This Article was Defeated because it did not receive the two-third majority vote needed on a bond issue.

Article 18. To see if the Town will vote to raise and appropriate the sum of \$3200.00 for constructing a new septic system for the Town Hall.

So Voted

Article 21. To see if the Town will vote to authorize the Planning Board through the Selectmen to expend the sum of \$1,165.45 which represents the unexpended balance of the \$1,655.00 raised and appropriated in Article No. 2 of the 1979 Annual Report. This money to be used for current expenses of the Planning Board.

So Voted

Article 22. To see if the Town will authorize the Conservation Commission to withdraw from its capital reserve \$1500 plus interest to protect natural areas for the Town by the purchase of conservation easements or the equivalent.

So Voted

Article 23. To see if the Town will vote to authorize the Selectmen to sell, at their discretion, at public auction, any real estate in the Town, to which the Town has title by Tax Collector's Deed except when it is being sold back to the former owner, or to a party who has succeeded to the title of the former owner, in which case, private sale may be utilized. Any such real estate to be sold and conveyed on or before the next annual Town Meeting.

Motion was made and seconded to Amend Article 23 to read as follows: To see if the Town will authorize the Selectmen to sell at their discretion the following real estate to which the Town has title by Tax Collector's Deed:

- a) Danforth Lane, Map 8, Parcel 22
- b) Danforth Lane, (Grey Lot) Map 8, Parcel 8
- c) Anthony Lot (1 acre & homestead, west side of 16) unknown
- d) Gore lot on the Eaton line unknown
- e) Russell lot (2 acres) Alexander Avenue unknown
- f) Madison Shore Lot 102 37/73
- g) Madison Shore Lot 50 37/127
- h) Morgan Lot (50'x80') 35/8
- i) Eidelweiss Lot D-71 41/D71
- j) Eidelweiss Lot B-114 40/B114
- k) Eidelweiss Lot D-21 41/D21
- l) Eidelweiss Lot D-80 41/D80
- m) Eidelweiss Lot D-82 41/D82
- n) Eidelweiss Lot B-78 38/B78
- o) Eidelweiss Lot B-218 38/B218
- p) Eidelweiss Lot C-129 40/C129
- q) Eidelweiss Lot F-29 39/F29
- r) Eidelweiss Lot D-98 41/D98
- s) Eidelweiss Lot F-1 39/F1

Any such real estate to be sold and conveyed on or before the next annual Town Meeting. Abutters to be contacted first.

Amendment So Voted. Amendment made by Town Counsel, Randall Cooper

Article 23 so Voted as Amended

Article 24. To see if the Town will vote to raise and appropriate the sum of \$1,160.00. This sum represents the 1981 dues for joining North Country Council, Inc.

After a long discussion motion was made and seconded to move the question.

So Voted

Article 24 Defeated

Article 25. To see if the Town will vote to raise and appropriate the sum of \$20,000.00 to be matched with

\$40,000.00 from the State for improvements to the Route 113-High Street Intersection. This would be done as a "State Aid Reconstruction Project."

After a discussion motion was made and seconded to move the question.

So Voted

Article 25 Defeated

Motion was made and seconded to recess the meeting until 7:00 P.M. the following evening

So Voted

Recessed at 10:45 P.M.

Meeting reopened at 7:00 P.M. March 12, 1981

Article 26. To see if the Town will adopt the ten-year capital improvement program to up grade existing town roads as prepared and recommended by the Madison Planning Board and identified as the "Ten Year Master Plan-Roads" See index for "TEN YEAR MASTER PLAN-ROADS."

FACTS:

- 1) An up to date map of Madison roads has been prepared:
- 2) Recommendations for road improvements and priorities have been received from town selectmen, road agent, planning board, fire chief, and school bus drivers.
- 3) Approximately 40 percent of the roads in Madison do not meet T.R.A. standards (Town Road Assistance).
- 4) "Town Road Assistance" is a program to encourage road improvements and the state of N.H. pays about 80 percent of costs.
- 5) The State of N.H. expects the town to plan completion of roads where T.R.A. projects have done sections.

- 6) Madison, N.H. has approximately 34 miles of road of which about 17 miles are paved.
- 7) Madison spends about 12 percent of the town budget on roads; (110,000 dollars).
- 8) The Madison "Steering Committee" in their 1979 report states: "We should develop a program to up grade existing and proposed roads to T.R.A. specifications."
- 9) The Steering Committee also states "Conceive a ten year comprehensive plan subject to continuous modification for road maintenance, improvement, and development."
- 10) The Town of Madison voted to designate "Scenic Roads" in 1973.
- 11) A list of town roads appears in att. No. 3 of this report
- 12) In preparing this report maximum attention has been given to public safety in establishing priorities.
- 13) PRIORITIES:
 - A) Earliest attention to hazardous situations, and fire and rescue service.
 - B) Upgrade very narrow, rough, muddy, areas to prevent accidents.
 - C) Correct problems that make snow plowing difficult.
 - D) Correct expensive repeat washouts or deterioration.
 - E) Fulfill town T.R.A. agreement.
 - F) Provide attention to new housing and industry.

DISCUSSION:

- 1) In reaching "conclusions" of this report, consideration has been given to hazards, very muddy and narrow conditions, expensive repeat washouts and public safety. Also T.R.A. obligations, service to the taxpayers, and expected new housing or industry.
- 2) Logically greatest attention is focused on those areas where fire trucks or rescue vehicles could

not reach the scene because of very bad roads. Of equal concern is the safety of school bus passengers.

- 3) It is recognized that the great majority of Madison citizens wish to "preserve the character of Madison." The many "scenic roads" so voted at town meeting will be retained.
- 4) Serious attention has been given to the whole town in preparing this report. Too often some of us demand immediate attention to "our roads" and have little interest in roads we never use. Recognizing this normal human trait, this ten year Master Plan is intended to expend funds efficiently, providing the best reasonable service for all users.
- 5) The so called T.R.A. standards are not considered excessive or luxury standards. They are minimum standards for public safety and in the long run are expected to lower expensive road repairs.
- 6) While the intent of this report is to set forth a ten year plan, it is essential that the selectmen have the freedom to deviate, amend and up date the broad recommendations as they see fit, when such action is in the public interest.

RECOMMENDATIONS:

- 1) It is recommended that approximately one and one quarter miles of road be up-graded each year in Madison, N.H. as set forth in recommendation No. 4 of this report.
- 2) It is recommended that approximately \$35,000 be programmed per year for up-grading the one and one quarter miles of road (estimated at \$5 per foot) based on 1980 costs.
- 3) It is recommended that this road plan be up-dated biennially.
- 4) Schedule by year.
1981 - Maple Grove Road (Plimpton Rd. to E. Madison Rd.) (Bridge at Frost Brook under T.R.A.)

1981 - Bolduc Section (Near Pea Porridge Pond).
1982 - Lead Mine Road (Black Brook Road to East Madison Road) - Two Bridges under T.R.A.)
1983 - Colby Hill to Modoc Rd. (Complete T.R.A. obligation) (Danforth Lane under T.R.A.)
1984 - North Div. Rd. and Danforth Lane under T.R.A.
1985 - Tasker Hill (top of hill to Mark Wiggin) (Plimpton Hill to four corners under T.R.A.)
1986 - East Madison Rd.
1987 - King Pine Rd. and Cross Rd. Salter Hill Rd. to Tamworth line under T.R.A.
1988 - Tar Winter Rd. and Cross Rd. and Ossipee Lake Rd. (T.R.A. proj. - Salter Hill west of Orchard Rd.)
1989 - Four Corners on Glines Hill to Downs Rd. (T.R.A. - for bridge on this same Rd.)
1990 - Bickford Rd. to Glines Hill Rd. (T.R.A. - Bridge on this same Rd.) Tar last 300 yds. of Boulder Rd.

Article 26 So Voted

Article 27. To see if the Town will vote to raise and appropriate the sum of \$35,000.00 as the first year's funding for the capital improvement program for town roads as approved by the Town in Article 26 above; \$17,612.01 to be appropriated from Highway Subsidy and Additional Highway Subsidy funds, and the remainder, \$17,387.99, raised in general revenues.
So Voted

Article 28. To see if the Town will vote to raise and appropriate \$85,000.00 or some other sum to conditionally layout, as a Class V Highway, and construct to conform to current T.R.A. standards an existing private right-of-way known as Forest Pines Road; said cost to include the construction, engineering, and damage expense for said layout; to determine whether said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town in accord with

the provisions of RSA Chapter 33, as amended; to authorize the Selectmen to invest said monies and to use the interest earned thereon for said project; to authorize the Selectmen to determine the time and place of payment of principle and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds and all other matters in connection therewith except that said bond or note shall be for no more than a ten (10) year period; and that the entire cost of said project to be assessed as a Betterment Assessment against the owners of the property abutted or served by said road in accordance with RSA 234:23 (a-f), in such reasonable and proportional manner as the Selectmen deem equitable and just; or take any other action relative thereto.

A yes/no ballot was taken

Total votes cast - 100

Yes - 86

No-14

Article 28 So Voted

Article 29. To see if the Town will vote to raise and appropriate \$11,000.00 or some other sum to conditionally layout, as a Class V Highway, and construct to conform to current T.R.A. standards an existing private right-of-way known as Town Line Extension Road; said cost to include the construction, engineering, and damage expense for said layout; to determine whether said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town in accord with the provisions of RSA Chapter 33, as amended; to authorize the Selectmen to invest said monies and to use the interest earned thereon for said project; to authorize the Selectmen to determine the time and place of payment of principle and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds and all other matters in connection therewith except that said bond or note shall be for no more than a ten (10) year period; and that the entire cost of said project to be assessed as a Betterment Assessment against the owners of the property abutted or served by said road in accordance with RSA 234:23

(a-f), in such reasonable and proportional manner as the Selectmen deem equitable and just; or take any other action relative thereto.

A yes/no ballot was taken

Total votes cast - 95

Yes - 89

No - 6

Article 29 So Voted

A recess was called at 8:00 P.M.

Meeting reopened at 8:05 P.M.

Article 30. To see if the Town will vote to raise and appropriate \$49,000.00 or some other sum to conditionally layout, as a Class V Highway, and construct to conform to current T.R.A. standards an existing private-right-of-way known as Brenner Drive and Upper Ragged Cove Lane; said cost to include the construction, engineering, and damage expense for said layout; to determine whether said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town in accord with the provisions of RSA Chapter 33, as amended; to authorize the Selectmen to invest said monies and to use the interest earned thereon for said project; to authorize the Selectmen to determine the time and place of payment of principle and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds and all other matters in connection therewith except that said bond or note shall be for no more than a ten (10) year period; and that the entire cost of said project to be assessed as a Betterment Assessment against the owners of the property abutted or served by said road in accordance with RSA 234:23 (a-f), in such reasonable and proportional manner as the Selectmen deem equitable and just; or take any other action relative thereto.

A yes/no ballot was taken

Total votes cast - 88

Yes - 82

No - 6

Article 30 So Voted

Article 31. To see if the Town will vote to accept a deed from Edward W. Lyman for Right-of-way fifty feet

(50') in width for highway and utility purposes, and one (1) turnaround, as shown on Plan "Kingswood Acres" dated May, 1973. This Plan was recorded at Carroll County Registry March 14, 1973 - Plan Book 536 - Page 410 and is on file with the Madison Planning Board. This is approximately 2195 feet of highway, provided the Selectmen find said highway meets town road standards at time of acceptance. Signed by Edward W. Lyman.
So Voted

Article 32. To transact any other business as may legally come before the meeting.

A motion was made and seconded to reconsider the Police Line Budget Item.
Defeated

A motion was made and seconded that next year's Town Meeting be held on Tuesday and open at 9:00 A.M.
So Voted

Motion was made and seconded to amend the above to read to open on Tuesday at 9:00 A.M. to 6:00 P.M. for balloting and recess until 9:00 A.M. on following Saturday for Town Meeting.
Defeated

Jesse Shackford III distributed copies of a plan by the Madison Fire Department for a future town building proposal for 1982. He suggested the possibility of looking into such a proposal and would like any suggestions from the Town's people who were interested.

Motion was made and seconded to move Town Report and total budget of \$270,510.39.
So Voted

The Selectmen were instructed to look into the

possibility of split tax billing and make a report at the next year's Town Meeting.

A motion was made and seconded to instruct Selectmen to include on next year's ballot the following item: To see if the Town will vote to adopt the provisions of the Municipal Budget Law.

So Voted

A vote of thanks was given to retiring Selectman, Warren Virgin for his years of service on the Board of Selectmen.

Motion was made and seconded to adjourn at 9:08 P.M.

Total votes cast, 264

Total number of voters on checklist, 721

A TRUE COPY OF THE MINUTES ATTEST:

March 10, 1981

MARGERY B. MEADER
Town Clerk

TENTATIVE WARRANT

To the inhabitants of the Town of Madison in the County of Carroll in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Madison on Tuesday, March 9, 1982 at nine o'clock in the forenoon, to act upon the following subjects:

1. To choose all necessary officers for the ensuing year.
2. To see if the Town will vote to adopt the Zoning Ordinance as proposed by the Planning Board.
3. To see if the Town will vote to raise and appropriate the sum of \$160,000.00 for the construction of a fire station; to determine whether said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town of Madison in accordance with the provisions of N.H.R.S.A. Chapter 33, as amended; to authorize the Selectmen for the Town to determine the time and place of payment of principal and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds and to determine all other matters in connection with the article, or to take any other action relative thereto.
4. To see if the Town will vote to adopt the provisions of the Municipal Budget Law.
5. To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for same as follows:

Town Officers' Salaries
Town Officers' Expenses
Election & Registration Expenses
General Government Buildings
Auto Permits

Dog Licenses
Police Department
Fire Department
Planning Board
Insurance (including BC/BS)
Conservation Program
Fire Warden's Expenses
Health Department (Ambulance)
Vital Statistics
Town Dump & Garbage Removal
Town Road Aid (see Article No. 9)
Street Lighting
Building/Sewer Inspections
Highway Maintenance-Summer/Winter
General Highway Dept. Expenses
Highway Subsidy
Additional Highway Subsidy
Tarring
Animal Control
Library
General Assistance (Town Poor)
Old Age Assistance
Soldiers' Aid
Parks & Recreation
Patriotic Purposes (Memorial Day & Old Home Week)
Conservation Commission
Town Lines
Maintaining Tax Maps
Legal Expenses
FICA, Retirement & Pension Contributions
Water Control
Principal on Long Term Notes/Bonds
Interest-Long Term Notes/Bonds
Interest on Temporary Loans
Unemployment Compensation
Payment to Capital Reserve Fund (Conservation Commission)
Necessary amount for County Taxes
Necessary amount for School Taxes
Necessary amount for Precinct Taxes

6. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sufficient sum, or sums of money in anticipation of the collection of taxes for the current municipal year and to issue in the name, and on the credit of the Town, negotiable notes therefore, said notes to be repaid during the current municipal year from taxes collected within said current municipal year.
7. To see if the Town will vote to raise and appropriate the sum of \$97,000.00 for the purchase of a Oshkosh Model P2323 All-Wheel Drive Truck, with V-Plow, Wing and Dump Body; to determine whether \$31,391.00 of said appropriation shall be raised by the issuance or sale of bonds or notes on the credit of the Town of Madison in accordance with the provisions of N.H.R.S.A. Chapter 33, as amended; to authorize the Selectmen of the Town to determine the time and place of payment of principal and interest, fixing the rate of interest, the provisions for the sale of notes and/or bonds, and to, further, determine whether \$10,000.00 of said appropriation be allocated from the insurance claim on truck which burned, and authorize the Selectmen to spend same; and to, further, determine whether \$17,592.00 of said appropriation be allocated from the Town of Madison New Equipment Capital Reserve Fund, and authorize the Selectmen of the Town to withdraw the same; and to, further, determine whether \$15,410.00 of said appropriation be allocated from the earned interest from the Boston & Maine R.R. account, and authorize the Selectmen of the Town to withdraw the same; and to, further, determine whether the remaining \$22,607.00 of said appropriation be allocated from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972, and authorize the Selectmen of the Town to withdraw the same; and to determine all other matters in connection with this article; or to take any further action relative thereto.

8. To see if the Town wishes to vote a discount for prompt payment of taxes according to State Law. This must be voted each year.
9. To see if the Town will raise and appropriate the sum of \$877.35 which is the Town's share of Town Road Aid. The State's share is \$5,849.00. Recommended by Selectmen and Budget Committee.
10. To see if the Town will raise the sum of \$5,000.00 for the improvement and taking of Eidelweiss Drive Extension, so-called, which was the subject of a petition to Lay Out as a Class V Highway, and which in the Selectmen's judgment ought to be taken by the Town for the public good and safety. Said expenditure to be programmed for one-half to be spent in 1982 and one-half in 1983.
11. To see if the Town will authorize the Selectmen to act as the franchising authority for the franchising and regulation of cable television system for the Town of Madison; pursuant to R.S.A. Chapter 53-C; and, to further, direct the Selectmen to inquire into the feasibility of a cable television system for the Town including the possibility of a privately operated, municipally owned cable television system.
12. To see if the Town will vote to raise and appropriate the sum of \$100.00 to pay for the lighting of one (1) street light at the intersection of the Town Line Road and Upper Ragged Cove Lane, so-called, as requested by letter from the Pea Porridge Pond Association. Recommended by the Selectmen and Budget Committee.
13. To see if the Town will vote to authorize the Selectmen to sell, at their discretion, at public auction, any real estate in the Town, to which the Town has title by Tax Collector's Deed except when it is being sold back to the former owner, or to a party who has succeeded to

the title of the former owner, in which case, private sale may be utilized. Any such real estate to be sold and conveyed on or before the next annual Town Meeting. If voted in the affirmative this article would revoke Article 23, as amended, voted on March 10, 1981.

14. To see if the Town will vote to authorize the Selectmen to sign a deed transferring the rights-of-way acquired for the Madison Boulder Road Bridge Project SOS-285 (012), S-3428, by the N.H. Department of Public Works and Highways in the name of the Town, to the State of New Hampshire.
15. To see if the Town will authorize the Conservation Commission to withdraw from its Capital Reserve \$2,000.00 plus interest to protect natural areas for the Town.
16. To see if the Town will discontinue, as an open highway and make subject to gates and bars, a certain road running easterly from Route No. 113 south of the Madison Post Office to the East Madison Road.
17. To see if the Town will discontinue, as an open highway and make subject to gates and bars, the Cross-Road, so-called, running southerly from Route No. 41, adjacent to the International Paper Company mill, to the Ossipee Lake Road.
18. To see if the Town will discontinue, as an open highway and make subject to gates and bars, a certain piece of road on Route No. 41 south of Nichols Beach abutting Lots 13, 14 and 15 on Madison Tax Map No. 25.
19. To see if the Town will vote to raise and appropriate the sum of \$1400.00 to allow each member of the Fire Department and Rescue Squad to \$100.00 reimbursement for their expenses. To qualify a member must be in the Department or Squad for at least one year and

must attend at least 75% of all training sessions, drills and meetings. Members that qualified for reimbursement are: Douglas Arnold, Jon Bagley, John Colcord, Gordon Cormack, David Dempsey, Leland Drew, Robert Emmel, Arthur Everhart, Lillie Everhart, Rick Gaudreau, Wayne Lyman, Jesse Shackford, III, Steve Ward and Fred Shackford. Recommended by the Budget Committee.

20. To see if the Town will vote to authorize the Fire Commissioners to establish mutual-aid agreements with other towns to provide improved fire protection for the Town.
21. To see if the Town will vote to raise and appropriate the sum of \$250.00 in support of the Senior Meals and Wheels program. Agreeable to a petition signed by Adam Haybach et al. Recommended by the Selectmen and Budget Committee.
22. To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help defray operating expenses at Huggins Hospital. Recommended by Selectmen and Budget Committee.
23. To see if the Town will vote to raise and appropriate the sum of \$1,100.00 to help defray general operating expenses at the Memorial Hospital. Recommended by Selectmen and Budget Committee.
24. To see if the Town will vote to raise and appropriate the sum of \$640.00 to assist the Carroll County Mental Health Service. Petition signed by Carolyn Lucet et al. Recommended by Selectmen and Budget Committee.
25. To see if the Town will vote to raise and appropriate the sum of \$507.00 for the support of the Children & Youth Project of Mount Washington Valley. Petition signed by Karen MacDonald Nichols et al. Recommended by Selectmen and Budget Committee.

26. To see if the Town will vote to raise and appropriate the sum of \$100.00 to assist the Family Planning Service of Northern Carroll County.
27. To see if the Town will vote to raise and appropriate the sum of \$1,681.60 for the Visiting Nurse Services of Northern Carroll County, Inc.
28. To see if the Town will vote to raise and appropriate the sum of \$1,120.00 for operational expenses for the Gibson Center for Senior Services, Inc. Agreeable to a petition signed by Lillie Drebert et al.
29. To see if the Town will vote to raise and appropriate the sum of \$900.00 to be matched by an equal amount of donations for a woodshed for the Town and School Library in order to release the basement for needed book storage.
30. To see if the Town will vote to ask members of the New Hampshire Congressional delegation to introduce a resolution in the United States Congress requesting the President of the United States to propose to the Soviet Union a Nuclear Weapons Freeze; a bilateral halt to the testing, production and deployment of new nuclear weapons and their delivery systems. Petition signed by Virginia Currier et al.
31. To see if the Town will vote to elect all officers of the Town, including Police Dept., Highway Dept. and members of the Planning Board. Said officers to be elected annually, and the vote to be by official ballot. Petition signed by Leland Drew et al.
32. To see if the Town will vote to limit the power of the Planning Board to R.S.A. 36:13 thru R.S.A. 36:18. Petition signed by Edward Lyman et al.
33. To see if the Town will vote to rescind the Planning Board's authority over subdivisions. This vote to be by official ballot. Petition signed by Edward Lyman et al.

34. To see if the Town will vote to raise and appropriate sufficient monies to upgrade and pave that section of Allard Hill Road beginning where pavement presently ends, to the Madison and Conway town line...a distance of approximately .7 miles. Petition signed by Michael E. Bessette et al.

BUDGET OF THE TOWN OF MADISON, N.H.

Appropriations and Estimates of Revenue for the Ensuing Year
January 1, 1982 to December 31, 1982.

PURPOSES OF APPROPRIATION (RSA 31:4)

	Appropriations 1981 (1981-82)	Actual Expenditures 1981 (1981-82)	Appropriations Ensnung Fiscal Year 1982 (1982-83)
GENERAL GOVERNMENT:			
Town Officers Salary	\$10,000.00	\$10,010.00	\$10,620.00
Town Officers' Expenses	25,750.00	23,563.84	23,000.00
Election and Registration Expenses	1,400.00	1,808.01	1,830.00
General Government Buildings	14,110.00	11,835.37	6,670.00
Planning Board		1,714.06	1,500.00
Legal Expenses	2,500.00	2,935.00	3,000.00
Auto Permits	1,300.00	1,296.00	1,300.00
Dog Licenses	100.00	102.50	100.00
Street Lights	4,500.00	4,684.55	5,000.00
PUBLIC SAFETY:			
Police Department	12,500.00	11,869.37	17,000.00
Fire Department	20,836.00	21,010.73	18,500.00
Building Inspection/ Sewer Inspections	700.00	895.00	1,000.00
Fire Warden's Expenses	500.00	278.88	500.00
Madison Fire Fighters (reimbursement)	1,600.00	1,600.00	
Fire Dept. New Equip. Art. No. 15	11,500.00	11,381.46	
HIGHWAYS, STREETS & BRIDGES:			
Town Maintenance Summer/Winter	55,300.00	51,769.84	59,000.00
General Highway Department Expenses	25,000.00	23,156.33	19,000.00
Town Road Aid	882.38	882.38	877.35
Highway Subsidy	7,063.56	7,063.56	6,834.34
Additional Highway Subsidy	7,514.60	7,514.60	7,444.47
Tarring	9,000.00	8,705.81	9,000.00
Posts & Delineators (Art. #18) (3/11/80)		500.00	
SANITATION:			
Solid Waste Disposal Care of Town Dump	8,800.00	8,479.05	10,300.00
HEALTH:			
Hospitals & Ambulances	5,900.00	5,900.00	3,800.00
Animal Control (Dog Damage)		430.50	500.00
Vital Statistics	200.00	132.00	200.00
Center of Hope	800.00	800.00	
C&Y Project	486.47	486.47	
Carroll County Mental Health	565.68	565.68	

WELFARE:

General Assistance	2,100.00	2,824.10	2,000.00
Old Age Assistance	100.00	12.30	25.00
Aid to the Disabled Soldiers	100.00	.00	100.00
Meals and Wheels Program	250.00	250.00	
Visiting Nurse Services	1,668.80	1,668.80	

CULTURE AND RECREATION:

Library	4,960.00	4,960.00	5,795.00
Parks and Recreation (includes Art. #19) 3/10/81	13,285.00	13,762.17	10,300.00
Patriotic Purposes Memorial Day/Old Home Week	800.00	532.00	800.00
Conservation Commission		800.00	
Conservation Program	100.00	183.00	100.00
Town Lines	300.00	157.65	500.00
Maintaining Tax Maps	1,400.00	1,208.00	1,200.00

DEBT SERVICE:

Principal of Long Term Bonds & Notes "Better- ment Assess.			11,455.00
Interest Expense - Tax Anticipation Notes	6,000.00	7,533.53	10,000.00

CAPITAL OUTLAY:

Boulder Bridge		5,438.87	
Branch Brook Bridge		16,608.03	
Maple Grove Rd. "Ten Year Road Plan"	35,000.00	32,008.19	
Betterment Assessment - Upgrade Town Rds.	115,055.07	110,204.01	
New Town Garage Art. #20	40,000.00	23,667.00	
New Septic System Town Bldg.	3,200.00	3,028.43	

OPERATING TRANSFERS OUT:

Payments to Capitial Reserve Funds Hwy. \$5000 Cons. Comm.\$500	5,500.00	5,500.00	500.00
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MISCELLANEOUS:

Municipal Water Department FICA, Retirement & Pension Contributions	200.00	210.00	220.00
Insurance (includes BC/BS)	5,000.00	4,771.28	5,500.00
Unemployment Compensation	13,775.00	10,590.76	12,465.00
			1,400.00

TOTAL APPROPRIATIONS

<u>\$477,602.56</u>	<u>\$467,289.11</u>	<u>\$269,336.16</u>
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Estimated Revenue 1981 (1981-82)	Actual Revenue 1981 (1981-82)	Estimated Revenue 1982 (1982-83)
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SOURCES OF REVENUE**TAXES:**

Resident Taxes	6,000.00	6,780.00	6,500.00
National Bank Stock Taxes		124.00	
Yield Taxes	5,000.00	7,099.27	5,000.00

Interest and Penalties on Taxes	1,000.00	4,629.21	1,000.00
INTERGOVERNMENTAL REVENUES:			
Meals and Rooms Tax	5,000.00	4,722.20	5,000.00
Interest and Dividends Tax	17,000.00	17,808.70	17,000.00
Savings Bank Tax	2,500.00	4,877.85	2,500.00
Highway Subsidy	7,063.56	7,063.56	6,834.34
Additional Highway Subsidy	7,514.60	7,514.60	7,444.47
Road Toll Refund	800.00	778.11	800.00
Business Profits Tax	15,000.00	23,287.56	15,000.00
LICENSES AND PERMITS:			
Motor Vehicle Permit Fees	28,000.00	35,013.10	30,000.00
Dog Licenses	300.00	501.70	300.00
Business Licenses, Permits and Filing Fees	1,500.00	486.00	1,500.00
CHARGES FOR SERVICES:			
Income from Departments	1,500.00	1,872.88	1,500.00
Rent of Town Property		10.00	
Snow Removal - Conway	1,400.00	1,540.00	1,500.00
MISCELLANEOUS REVENUES:			
Interest on Deposits	5,000.00	5,113.55	5,000.00
Sale of Town Property		5,373.53	
OTHER FINANCING SOURCES:			
Withdrawal from Capital Reserve		800.00	
Revenue Sharing Fund	18,000.00	19,376.00	20,000.00
Interest on Revenue Sharing Fund		3,231.54	
TOTAL REVENUES AND CREDITS	<hr/>	<hr/>	<hr/>
	\$122,578.16	\$158,003.36	\$126,878.81

SUMMARY INVENTORY OF VALUATION

		1981 VALUATION
Land		\$20,825,780.00
Buildings		22,811,320.00
Factory Buildings		959,300.00
Public Water Utility (Privately owned water supply serving public)		200.00
Public Utilities - Electric		881,725.00
House Trailers, Mobile Homes & Travel Trailers Assessed as Personal Property	70	460,380.00
		<hr/>
Total Valuation before Exemptions allowed		\$45,938,705.00
Blind Exemption	4	\$ 50,400.00
Elderly Exemption	29	\$325,000.00
Handicapped	1	\$ 5,000.00
		<hr/>
Total Exemptions Allowed		\$ 380,400.00
		<hr/>
Net Valuation on which the Tax Rate is Computed		\$45,558,305.00
PRECINCT, SERVICE AREAS AND SCHOOL DISTRICT VALUATION		
Eidelweiss Village Dist.		\$6,672,455.00
		4,918,220.00
		41,434.00
		<hr/>
		\$11,632,109.00
		<hr/>
		\$11,632,109.00

ELECTRIC, GAS & PIPELINE COMPANY OPERATING PLANT

Name of Company	Electric
New Hampshire Electric Coop.	\$ 53,040.00

Public Service Company of N.H.	828,685.00
TOTAL	\$881,725.00
Number of Inventories	
Distributed in 1981	
(incl. sec. mailing)	2350
Number of Inventories	
Properly completed	
and Filed in 1981	2225
Number of Individuals Applying	
for an Elderly Exemption 1981	13 at 5,000
	6 at 10,000
	10 at 20,000
Number of Individuals Granted	
an Elderly Exemption 1981	13 at 5,000
	6 at 10,000
	10 at 20,000
Total Number of Individual Property Owners	
who were granted Current Use	
Exemption in 1981	99
Total Number of Acres Exempted under	
Current Use in 1981	12,117

	No. of Owners	No. of Acres
FARM LAND	6	86
FOREST LAND:		
A) White Pine Types -		
B) Hardwood Types -		
C) Spruce-Fir	58	8425
WILD LAND:		
A) Unproductive —	33	1552
B) Productive —	7	387
RECREATION LAND	4	675
WETLAND	18	403
DISCRETIONARY EASEMENT	4	589
TOTAL ASSESSED VALUE OF LAND		
UNDER CURRENT USE		\$295,710.00

CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

JOHN F. SHERWOOD
BRUCE E. BROOKS
H. S. HUBBELL
Selectmen of Madison

September 25, 1981

**STATEMENT OF APPROPRIATION
TAXES ASSESSED FOR THE TAX YEAR 1981**

APPROPRIATIONS

General Government:

Town officers' salaries	\$10,000.00
Town officers' expenses	25,750.00
Election and Registration expenses	1,400.00
Town Hall and Other Buildings Expenses	
Insulations/Drs/Wind's)	14,110.00

Protection of Persons and Property:

Police department	12,500.00
Fire Department, inc. forest fires	20,836.00
Insurance (Includes BC/BS)	13,775.00
Conservation Program	100.00
Fire Warden's Expenses	500.00
Reimbursement Fire Dept./ Rescue for personal exp.	1,600.00
Fire Fighting Equipment Art. 15	11,500.00

Health:

Hospital	\$2,100.00
Ambulance	\$3,800.00 5,900.00
Vital Statistics	200.00
Town Dump and Garbage Removal	8,800.00

Highways & Bridges:

Town road aid	882.38
Town Maintenance - Summer/Winter	55,300.00
Street Lighting	4,500.00
General expenses of highway department	25,000.00
Tarring	9,000.00
Highway Subsidy	10,032.50
Additional Highway Subsidy	7,579.51

Libraries:

Library	4,960.00
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Public Welfare:

Carroll County Mental Health	565.68
Town poor	2,100.00

Old age assistance	100.00
C&Y Project	486.47
Soldiers'	100.00
Visiting Nurses Services	1,668.00
Center of Hope, Inc.	800.00
Senior Meals/Wheels Program	250.00
Patriotic Purposes:	
Memorial Day	500.00
Old Home Week	300.00
Recreation:	
Parks & Playgrounds, inc. band concerts	13,285.00
Public Services Enterprises:	
Sewer Maintenance	700.00
Water Control	200.00
Town Lines	300.00
Maintaining Tax Maps	1,400.00
Purchase of Conservations Easements (C.C.)	1,500.00
Unclassified:	
Damages and Legal expenses	2,500.00
Employees' retirement and Social Security	5,000.00
Auto Permits	1,300.00
Dog Licenses	100.00
Debt Service:	
Interest on temporary loans	6,000.00
Capital Outlay:	
Town Garage Art. 20	40,000.00
New Septic System	
Town Bldg. Art. 18	3,200.00
Town Road Improvements Art. 27	35,000.00
Forrest Pines Road Art. 28	85,000.00
Town Line Extension Road Art. 29	11,000.00
Brenner Dr./Upper Ragged Cove Lane Art. 30	49,000.00
Nichols Beach Art. 19	3,500.00
Payments to Capital Reserve Funds:	
Conservation Commission	500.00

New Equipment/Highway	5,000.00
TOTAL APPROPRIATIONS	\$512,080.54
TAX RATE COMPUTATION	\$515,580.54
Total Town Appropriations	\$515,581.00
Total Revenues and Credits	279,067.00
Net Town Appropriations	\$236,514.00
Net School Tax Assessments	482,430.00
County Tax Assessment	71,907.00
Total of Town, School and County	\$790,851.00
DEDUCT Total Business Profits	
Tax Reimbursement -	23,288.00
ADD War Service Credits +	5,850.00
ADD Overlay +	19,302.00
Property Taxes To Be Raised	\$792,715.00

SOURCES OF REVENUE

From Local Taxes:

Resident Taxes	\$7,630.00
National Bank Stock Taxes	124.00
Yield Taxes	8,161.00
Interest on Delinquent Taxes	5,000.00
Resident Tax Penalties	40.00
Inventory Penalties	1,200.00
Current Land Use Penalty	756.00

From State:

Meals and Rooms Tax	4,722.00
Interest and Dividends Tax	17,809.00
Savings Bank Tax	4,878.00
Highway Subsidy	7,005.00
Additional Highway Subsidy	7,580.00
Reimb.a/c Road Toll Refund	800.00

From Local Sources, Except Taxes:

Motor Vehicle Permits Fees	34,000.00
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Dog Licenses	380.00
Business Licenses, Permits and Filing Fees	1,500.00
Interest Received on Deposits	5,000.00
Income From Trust Funds	800.00
Income From Departments	1,500.00
Surplus	1,264.00
Conway - Snow Removal	1,540.00
Receipts Other Than Current Revenue:	
Withdrawals From Capital Reserve Funds	1,500.00
Revenue Sharing Funds	20,877.95
Betterment Assessment	145,000.00
TOTAL REVENUES AND CREDITS	<hr/> \$279,066.95
Property Taxes to be Raised	\$792,715.00
Gross Precinct and/or Service Areas Taxes	297,781.00
Total	<hr/> \$1,090,496.00
Less War Credits	5,850.00
TOTAL TAX COMMITMENT	<hr/> \$1,084,646.00

	Prior Years Tax Rate 1980	1981 Approved Tax Rate
TAX RATES		
Town	\$.41	\$.56
School Dist.	1.05	1.03
County	.13	.15
Precinct	1.00	2.56
Average Rate	1.00	2.56

Eidelweiss Village Dist. Valuation \$11,632,109.00; Net Appropriations \$297,523.00; Taxes \$297,781.00; Rate \$2.56.

WAR SERVICE TAX CREDITS

	Limits	ESTIMATED Number TAX CREDITS	
Paraplegic, double amputes owning specially adapted home- steads with V.A. assistance	Unlimited	0	EXEMPT
Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty.	\$700	1	\$700
All other qualified persons	\$50	103	\$5,150
Total Number and Amount			\$5,850

	TAX	Number Assessed	Total Amount Assessed
Resident Taxes	\$10	763	\$7,630

CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief. RSA 41:15.
September 25, 1981

JOHN F. SHERWOOD
BRUCE E. BROOKS
HENRY S. HUBBELL
Selectmen of Madison

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

Fiscal Year Ending December 31, 1981

Appropriation	Total Amt.		Unexpended.	
	Approp.	Available	Expend.	Balance
Town Officers' Salaries	\$10,000.00	\$10,000.00	\$10,010.00	\$ 10.00
Town Office Expenses	25,750.00	25,750.00	23,563.84	\$2,186.16
Election & Registration	1,400.00	1,400.00	1,808.01	408.01
Auto Permits	1,300.00	1,300.00	1,296.00	4.00
Expenses of Town Buildings	14,110.00	14,110.00	11,835.37	2,274.63
Employees' Retirement/S.S.	5,000.00	5,000.00	4,771.28	228.72
Dog Licenses	100.00	100.00	102.50	2.50
Fire Warden's Expense	500.00	500.00	278.88	221.12
Refunds & Abatements			2,641.01	2,641.01
Taxes bought by Town			26,736.01	26,736.01
Police Department	12,500.00	12,500.00	11,869.37	174.73
Fire Department	20,836.00	20,836.00	21,010.73	630.63
Town Lines	300.00	300.00	157.65	142.35
Insurance (incl. BC/BS)	13,775.00	13,775.00	10,590.76	3,184.24
Planning Board (Art.#21 3/10/81)	1,165.45	1,165.45	1,714.06	548.61
Damages & Legal Expense	2,500.00	2,500.00	3,365.50	865.50
Conservation Program	100.00	100.00	183.00	83.00
Health Dept. (Hospital/Ambulance)	5,900.00	5,900.00	5,900.00	
Vital Statistics	200.00	200.00	132.00	68.00
Sewer Maintenance/Bldg. Inspection	700.00	700.00	895.00	195.00
Town Dump & Garbage Removal	8,800.00	8,800.00	8,479.05	320.95
Tarring	9,000.00	9,000.00	8,705.81	294.19
Highway Maintenance-Summer	55,300.00	55,300.00	26,662.49	3,530.16
Winter			25,107.35	

Street Lights	4,500.00	4,500.00	4,684.55	184.55
General Expenses-Highway	25,000.00	25,000.00	23,156.33	1,843.67
Town Road Aid	882.38	882.38	882.38	
Library	4,960.00	4,960.00	4,960.00	
Town Poor	2,100.00	2,100.00	2,824.10	724.10
Old Age Assistance	100.00	100.00	12.30	87.70
Aid to Soldiers'	100.00	100.00	.00	100.00
Memorial Day	500.00	500.00	232.00	268.00
Old Home Week	300.00	300.00	300.00	
Parks & Playgrounds (incl. Art. #19)	13,285.00	13,285.00	13,762.17	477.17
Water Control	200.00	200.00	210.00	10.00
Visiting Nurses Services	1,668.80	1,668.80	1,668.80	
Meals on Wheels	250.00	250.00	250.00	
Carroll County Mental Health	565.68	565.68	565.68	
Conservation Commission (Art.#22)	800.00	800.00	800.00	
Interest-Temporary Loans	6,000.00	6,000.00	7,533.53	1,533.53
Payment to Capital Res. Fund-Hwy.	5,000.00	5,000.00	5,000.00	
-Conservation Commission	500.00	500.00	500.00	
Highway Subsidy	7,063.56	7,063.56	7,063.56	
Additional Highway Subsidy	7,514.60	7,514.60	7,514.60	
Posts & Delineators	500.00	500.00	500.00	
County Taxes	71,907.00	71,907.00	71,907.00	
Fire Fighting Equip. (Art.#15)	11,500.00	11,500.00	11,381.46	118.54
Precinct Taxes	297,523.00	297,523.00	297,523.00	
New Septic System (Art.#18)	3,200.00	3,200.00	3,028.43	171.57
New Town Garage (Art.#20)	40,000.00	40,000.00	23,667.00	16,333.00*
Fire Dept./Rescue Squad-				
(Art.#14 Reimbursement)	1,600.00	1,600.00	1,600.00	
Children & Youth Project (C&Y)	486.47	486.47	486.47	

Maintaining Tax Maps	1,400.00	1,400.00	1,208.00	192.00
Center of Hope	800.00	800.00	800.00	
Boulder Bridge (Art.#17 (3/13/79)	15,000.00	15,000.00	5,438.87	9,561.13
Branch Bridge-Oss. Lake Road	11,361.02	11,361.02	16,608.03	5,247.01
Maple Grove Rd. (Ten Year Plan)	35,000.00	35,000.00	32,008.19	2,991.81*
Town Road Improvements				
(Betterment Assessment)	115,055.07	115,055.07	110,204.01	4,851.06*

\$875,859.03	\$875,859.03	\$866,096.13	\$49,603.63	\$39,840.73
		UNEXPENDED BALANCE		\$9,762.90

*Unexpended balance of “Special Appropriations”

FINANCIAL REPORT
For the Calendar Year Ended December 31, 1981
ASSETS

Cash in hands of treasurer	\$202,991.91	
Total		\$202,991.91
Capital Reserve Funds:		
Historical Bldg.	\$ 409.11	
Conservation Commission	2,360.26	
Toilets, Beaches, Parks & Playgrounds	6,474.77	
New Equipment - Highway & Fire Depts.	13,283.43	
Total		\$22,527.57
Accounts Due to the Town		
Due from State:		
Joint Highway Construc'n Accounts, Unexpended Bal. in State Treasury	\$ 311.78	
Advance on Boulder Road Bridge to be repaid by issuance of Long Term Note Unissued as shown on Page 8 of this report	5,438.87	
Total		\$5,750.65
Unredeemed Taxes:		
Levy of 1980	\$.00	
Levy of 1979	5,160.93	
Levy of 1978	1,442.48	
Previous Years	.00	
Total		\$6,603.41
Uncollected Taxes:		
Levy of 1981 including Resident Taxes	\$201,898.63	
Levy 1980	.00	
Levy of 1979	.00	
Total		\$201,898.63

Total Assets	\$439,772.17
Fund Balance-Deficit- Current Deficit	18,123.25
Grand Total	\$457,895.42

Fund Balance - December 31, 1980	\$27,043.03
Fund Balance - December 31, 1981	18,123.25
Change in Financial Condition	45,166.28

LIABILITIES

Accounts Owed by the Town:

Bills outstanding B&M R.R.	\$21,000.00
Unexpended Balances of Special Appropriations:	21,324.81
Unexpended Assistance Funds - Anti-Recession	2.00
Due to State: Yield Tax Deposits	300.00
School District(s) Tax(es) Payable	280,429.26
Tax Anticipation Notes Outstanding	112,000.00

Total Accounts Owed by the Town	\$435,056.07
--	---------------------

State and Town Joint Highway

Construction Accounts:

Unexpended balance in State Treasury	\$ 311.78
---	-----------

Total of State and Town

Joint Highway Construction Accounts

	\$ 311.78
Total Capital Reserve Funds	\$ 22,527.57
Total Liabilities	457,895.42
Fund Balance-Current Surplus	.00

Grand Total	\$457,895.42
--------------------	---------------------

RECEIPTS

Current Revenue:

From Local Taxes:

Property Taxes -

Current Year - 1981 \$886,983.72

Property Taxes -

Resident Taxes -

Current Year - 1981 6,780.00

National Bank Stock Taxes -

Current Year 1981 124.00

Yield Taxes - Current Year - 1981 6,999.27

Property Taxes and Yield Taxes -

Previous Years 132,332.62

Resident Taxes - Previous Years 420.00

Land Use Change Tax -

Current and Prior Years 756.00

Interest received on Delinquent Taxes 4,569.30

Penalties: Resident Taxes 59.00

Tax sales redeemed 11,108.67

Overpayments, Boat Tax, etc. 984.68

Total Taxes Collected and Remitted \$1,051,117.26

From State:

Meals and Rooms Tax \$ 4,722.20

Interest and Dividends Tax 17,808.70

Savings Bank Tax 4,877.85

Highway Subsidy 7,063.56

Additional Highway Subsidy 7,514.60

Reimb. a /c Road Toll Refund 778.11

Reimb. a /c Business Profits Tax 23,287.56

Total Receipts From State \$66,052.58

From Local Sources, Except Taxes

Motor Vehicle Permits Fees \$35,013.00

Dog Licenses 565.20

Business Licenses, Permits and

Filing Fees 1,431.00

Rent of Town Property 10.00

Interest Received on Deposits	5,113.55	
Incomes From Departments	102,333.19	
Total Income From Local Sources		\$144,465.94
Receipts Other Than Current Revenue:		
Proceeds of Tax Anticipation		
Notes	\$307,000.00	
Insurance Adjustments	154.40	
Refunds	367.28	
Gifts	400.00	
Withdrawals from Capital		
Reserve Funds	800.00	
Sale of town property	5,373.53	
Yield Tax Security Deposits	300.00	
Accrued Interest on		
Railroad Account	4,056.28	
Snow Removal - Conway	1,540.00	
Total Receipts Other Than		
 Current Revenue		\$319,991.49
Grants From Federal Government		
Revenue Sharing	\$19,376.00	
Interest on Investment of		
Revenue Sharing Funds	3,231.54	
Total Grants From Federal Government	\$	22,607.54
Total Receipts Other than		
 Current Revenue		319,191.49
Total Receipts from All Sources		1,604,234.81
Cash on hand January 1, 1981		226,445.58
Grand Total		\$1,830,680.39

PAYMENTS

Current Maintenance Expenses:

General Government:

Town officers' salaries	\$10,010.00
Town officers' expenses	23,563.84
Election and Registration expenses	1,808.01

Auto Permits	1,296.00	
Town Hall and Other Buildings Expenses	11,835.37	
Other General Governmental Expenses - Dog Licenses	53.50	
		<hr/>
Total General Governmental Expenses		\$48,566.72
Protection of Persons and Property:		
Police department	\$11,869.37	
Fire Fighters Reimb.	1,600.00	
Fire Department, inc. forest fires	21,010.73	
Fire Warden's Expenses	278.88	
Planning Board	1,714.06	
Damages by dogs	430.50	
Insurance (includes BC / BS)	10,590.76	
Conservation Program	183.00	
Conservation Commission	800.00	
Other Protection Expenses		
Fire Dept. Art. No. 15	11,381.46	
		<hr/>
Total Protection of Persons and Property Expenses		\$59,858.76
Health:		
Hospital	\$2,100.00	
Ambulance	3,800.00	
		<hr/>
		\$5,900.00
Vital Statistics	132.00	
Town Dump and Garbage Removal	8,479.05	
		<hr/>
Total Health Expenses		\$14,511.05
Highways and Bridges:		
Boulder Road Bridge	\$ 5,438.87	
Town road aid	882.38	
Town Maintenance		
Summer / Winter	51,769.84	
Street Lighting	4,684.55	
General expenses of Highway Department	23,156.33	

Other Highways and Bridges Expenses	168,026.04	
Total Highways and Bridges Expenses		\$253,958.01
Libraries:		
Library		\$ 4,960.00
Public Welfare:		
Town poor	\$2,824.10	
Old age assistance	12.30	
Aid to permanently and totally disabled	.00	
Soldiers' aid	.00	
Other Public Welfare Expenses	3,770.95	
Total Public Welfare Expenses		\$6,607.35
Patriotic Purposes:		
Memorial Day - Old Home Week	\$532.00	
Total Patriotic Purposes Expenses		\$532.00
Recreation:		
Parks & Playgrounds, inc. band concerts	\$13,762.17	
Total Recreational Expenses		\$13,762.17
Public Services Enterprises:		
Sewer & Building Inspections	\$895.00	
Water Control	210.00	
Town Lines	157.65	
Total Public Service Enterprise Expenses		\$1,262.65
Unclassified:		
Legal expenses	\$ 2,935.00	
Tax Map Update	1,208.00	
Employees' retirement and Social Security	4,771.28	
Taxes bought by town	26,736.01	
Abatements and Refunds	2,641.01	

Other Unclassified expenses	
Short Term Dep. & Fee	100,075.00
	<hr/>
Total Unclassified Expenses	\$138,366.30
Debt Service:	
Payments on Tax Anticipation	
Notes	\$195,000.00
Interest on temporary loans	7,533.53
	<hr/>
Total Debt Service Payments	\$202,533.53
Capital Outlay:	
Payments to capital	
reserve funds	\$ 5,500.00
New Septic System Art. No. 18	3,028.43
New Town Garage Art. No. 20	23,667.00
	<hr/>
Total Capital Outlay Payments	\$32,195.43
Payments to Other Governmental Divisions:	
Payment to State a/c Dog	
License Fees	\$ 49.00
Payments to State a/c 2 percent bond	
and Debt Retirement Taxes	82.04
Taxes paid to County	71,907.00
Payments to Precincts	297,523.00
Payments to School Districts	
1981 Tax	\$279,013.47
1982 Tax	202,000.00
	<hr/>
	481,013.47
	<hr/>
Total Payments to Other	
Governmental Divisions	\$ 850,574.51
Total Payments for all Purposes	1,627,688.48
Cash on hand December 31, 1981	202,991.91
	<hr/>
Grand Total	\$1,830,680.39

**BONDS AND LONG TERM NOTES
AUTHORIZED - UNISSUED**

As of December 31, 1981

Boulder Road Bridge Art. No. 17 (1978) G \$15,000.00

SCHEDULE OF LONG TERM INDEBTEDNESS

As of December 31, 1981

Total Long Term Notes Outstanding	\$.00
Total Bonds Outstanding	.00
Total Long Term Indebtedness - December 31, 1981	.00

**RECONCILIATION OF OUTSTANDING
LONG TERM INDEBTEDNESS**

Outstanding Long Term Debt - December 31, 1981	.00
	<hr/>
Total	.00
Total	.00
Total	.00
Outstanding Long Term Debt - December 31, 1981	.00

CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

February 8, 1982

**JOHN F. SHERWOOD
BRUCE E. BROOKS
H. E. HUBBELL
Selectmen**

SCHEDULE OF TOWN PROPERTY

As of December 31, 1981

Description	Value
Town Hall, Lands and Buildings	\$159,830.00
Furniture and Equipment	12,000.00
Libraries, Lands and Buildings	16,000.00
Furniture and Equipment	12,000.00
Police Department, Lands and Buildings	---
Equipment	6,000.00
Parking Meters	---
Fire Department, Lands and Buildings	32,780.00
Equipment	100,000.00
Highway Department, Lands and Buildings	56,580.00
Equipment	91,000.00
Materials and Supplies	2,500.00
Parks, Commons and Playgrounds	155,660.00
Water Supply Facilities, if owned by Town	---
Electric Light Plant, if owned by Town	---
Sewer Plant & Facilities, if owned by Town	---
Schools, Lands and Buildings, Equipment	325,950.00
Airports, if owned by Town	---
All lands and buildings acquired through	
Tax Collector's deeds:	
Map 35-Lot 8	2,330.00
Map 37-Lot 73	2,160.00
Map 37-Lot 127	18,970.00
Map 40-Lot B114	4,080.00
Map 40-Lot H27	6,030.00
Map 40-Lot C112	4,020.00
Map 38-Lot E216	4,320.00
Map 38-Lot B351	3,900.00
Map 39-Lot F112	4,340.00
Map 41-Lot D122	4,540.00
Seavey Lot	100.00
Lots 176, 1186, 59, 911 & 141	200.00
All other property and equipment:	
Hurricane Point	94,960.00
Big Island	27,380.00

Lots 135, 136, 147 & 148 S.D. (portion)	
Burke Town Forest	200.00
Lot 177 S.D. (portion)	200.00
Lot 3-Blair's Location	16,650.00
	<hr/>
TOTAL	\$1,164,680.00

TOWN CLERK'S REPORT FOR YEAR ENDING DECEMBER 31, 1981

-DR.-

Motor Vehicle Permits	\$35,013.00
Motor Vehicle Permit & Title Fees	925.00
Dog Licenses	\$457.20
Dog License Fees (local)	54.00
Dog License Fees (state)	54.00
	<hr/>
	\$ 565.20
Bad Check Fee Collected	20.00
Recording Fees (Permanent record)	278.00
Recording Fees (Vital statistics)	132.00
Marriage License Fees (state)	52.00
	<hr/>
	\$ 184.00
Dump Tags	21.00
Filing Fees for Town Office	3.00
	<hr/>
TOTAL DEBITS	\$37,009.20

-CR.-

Remittances to Treasurer for year ending December 31, 1981	
Motor Vehicle Permits	\$35,013.00
Motor Vehicle Permit & Title Fees	925.00
Dog Licenses	\$457.20
Dog License Fees (local)	54.00
Dog License Fees (state)	54.00
	<hr/>
	\$565.20
Bad Check Fees collected	20.00
Recording Fees (Permanent record)	278.00
Recording Fees (Vital Statistics)	\$132.00
Marriage License Fees (state)	52.00
	<hr/>
	\$184.00

Dump Tags	21.00
Filing Fees for Town Office	3.00
	<hr/>
TOTAL CREDITS	\$37,009.20

MARGERY B. MEADER
Town Clerk

CERTIFICATE

I, David A. Dempsey, Auditor for the Town of Madison, N.H. for the year ending December 31, 1981, have this day, Feb. 9, 1982, examined the foregoing accounts of the Town Clerk of Madison, and have found them to be well cast and correctly vouched.

DAVID A. DEMPSEY
Auditor

**TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY RESIDENT AND YIELD TAXES
LEVY OF 1981**

-DR.-

Taxes Committed to Collector:

Property Taxes	\$1,085,923.34	
Resident Taxes	7,630.00	
National Bank Stock Taxes	124.00	
Total Warrants		\$1,093,677.34
Yield Taxes		8,161.17
Boat Taxes		656.90
Yield Taxes paid in advance for 1982		300.00
Added Taxes:		
Property Taxes	2,261.66	
Resident Taxes	560.00	
Yield Taxes	0.00	
Land Use Exchange Tax	756.00	
		\$3,577.66
Overpayments During Year:		
a/c Property Taxes	\$92.06	
a/c Resident Taxes	0.00	
a/c Yield Taxes	0.00	
		\$92.06
Interest Collected on Delinquent		
Property Taxes		6.48
Penalties Collected on		
Resident Taxes		20.00
TOTAL DEBITS		\$1,106,491.61

-CR.-

Remittances to Treasurer:

Property Taxes	\$886,983.72
Resident Taxes	6,780.00
National Bank Stock Taxes	124.00
Yield Taxes	6,999.27

Boat Taxes	656.90	
Interest Collected	6.48	
Penalties on Resident Taxes	20.00	
Yield Taxes paid in advance for 1982	300.00	
Overpayments property taxes	92.06	
Land Use Exchange Tax	756.00	
		<hr/>
		\$902,718.43
Yield Tax Paid in advance for 1981 in 1980		\$660.00
Abatements Made During Year:		
Property Taxes	\$1,014.55	
Resident Taxes	200.00	
Yield Taxes	0.00	
		<hr/>
		\$1,214.55
Uncollected Taxes - December 31,1981:		
(As Per Collector's List)		
Property Taxes	200,186.73	
Resident Taxes	1,210.00	
Yield Taxes	501.90	
		<hr/>
		\$201,898.63
TOTAL CREDITS		<hr/>
		\$1,106,491.61

**TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1980**

-DR.-

Uncollected Taxes - As of January 1, 1981:	
Property Taxes	\$130,111.61
Resident Taxes	560.00
Yield Taxes	308.08
	<hr/>
	\$130,979.69
Added Taxes:	
Property Taxes	\$2,364.96

Resident Taxes	50.00	
		<hr/>
		\$2,414.96
Overpayments:		
a/c Property Taxes	\$225.72	
a/c Resident Taxes	0.00	
		<hr/>
		\$225.72
Bad Check Fees		10.00
Interest Collected on Delinquent Property Taxes		4,547.64
Interest Collected on Delinquent Yield Taxes		15.18
Penalties Collected on Resident Taxes		39.00
Subsequent Tax Redemption and Interest		814.04
		<hr/>
TOTAL DEBITS		\$139,046.23

-CR.-

**Remittances to Treasurer During
Fiscal Year Ended December 31, 1981:**

Property Taxes	\$132,024.54	
Resident Taxes	420.00	
Yield Taxes	308.08	
Interest Collected During Year	4,562.82	
Penalties on Resident Taxes	39.00	
Overpayments	225.72	
Bad Check Fees	10.00	
Subsequent Tax Redemption and Interest	814.04	
		<hr/>
		\$138,404.20

Abatements Made During Year:

Property Taxes	452.03	
Resident Taxes	190.00	
Yield Taxes	0.00	
		<hr/>
		\$642.03

Uncollected Taxes - December 31, 1981:**(As Per Collector's List)**

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00

\$0.00**TOTAL CREDITS**

\$139,046.23

**TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1979**

-DR.-

Uncollected Taxes - As of January 1, 1981:

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00

\$0.00**Added Taxes:**

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00

\$0.00**Overpayments:**

a/c Property Taxes	\$0.00
a/c Resident Taxes	0.00
a/c Yield Taxes	0.00

\$0.00**Interest Collected on Delinquent**

Property Taxes	\$0.00
----------------	--------

Penalties Collected on

Resident Taxes	0.00
----------------	------

TOTAL DEBITS

\$0.00

-CR.-

**Remittances to Treasurer During
Fiscal Year Ended December 31, 1981:**

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00
Interest Collected During Year	0.00
Penalties on Resident Taxes	0.00

\$0.00

Abatements Made During Year:

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00

\$0.00

**Uncollected Taxes - December 31, 1981:
(As Per Collector's List)**

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	0.00

\$0.00

TOTAL CREDITS

\$0.00

**TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1974**

-DR.-

Uncollected Taxes - As of January 1, 1981:

Property Taxes	\$0.00
Resident Taxes	0.00
Yield Taxes	630.41

\$630.41

Added Taxes:

Property Taxes	\$0.00
Resident Taxes	0.00

Yield Taxes	0.00	
		\$0.00
Overpayments:		
a/c Property Taxes	\$0.00	
a/c Resident Taxes	0.00	
a/c Yield Taxes	0.00	
		\$0.00
Interest Collected on Delinquent Property Taxes		0.00
Penalties Collected on Resident Taxes		0.00
Interest Collected on Delinquent Yield Taxes		0.00
TOTAL DEBITS		\$630.41
-CR.-		
Remittances to Tresurer During Fiscal Year Ended December 31, 1981:		
Property Taxes	\$0.00	
Resident Taxes	0.00	
Yield Taxes	0.00	
Interest Collected During Year	0.00	
Penalties on Resident Taxes	0.00	
		\$0.00
Abatements Made During Year:		
Property Taxes	\$0.00	
Resident Taxes	0.00	
Yield Taxes	630.41	
		\$630.41
Uncollected Taxes - December 31, 1981: (As Per Collector's List)		
Property Taxes	\$0.00	
Resident Taxes	0.00	
Yield Taxes	0.00	
		\$0.00
TOTAL CREDITS		\$630.41

**SUMMARY OF TAX SALES ACCOUNTS
FISCAL YEAR ENDED DECEMBER 31, 1981**

-DR.-

	Tax Sales on Account of Levies of:		
	1980	1979	1978 Previous Years
(a) Balance of Unredeemed Taxes - January 1, 1981	\$0.00	\$5,160.93	\$1,442.48
(b) Taxes Sold to Town During Current Fiscal Year	26,736.00	0.00	0.00
Interest Collected After Sale	160.35	313.71	193.84
Redemption Costs	54.80	23.10	34.00
TOTAL DEBITS	\$26,951.15	\$5,497.74	\$1,670.32
			\$0.00

-CR.-

Remittances to Treasurer			
During Year:			
Redemptions	\$5,093.15	\$2,571.80	\$1,079.93
Interest & Costs After Sale	215.15	336.81	227.84
Abatements During Year	3.15	45.96	0.00
Deeded to Town During Year	850.13	478.67	362.55
			\$0.00
			0.00
			0.00
			0.00

Unredeemed Taxes -
December 31, 1981

20,789.57	2,064.50	0.00
<u>\$26,951.15</u>	<u>\$5,497.74</u>	<u>\$1,670.32</u>
		<u>\$0.00</u>

TOTAL CREDITS

NOTE:

Redemption amounts will vary in the Town Treasurer's report due to the fact that all redemptions now go through the Town. The Tax Collector's report, pursuant to State Law, only reflects those accounts redeemed that the Town had purchased at tax sale. The following shows the breakdown of redemptions:

Year	Purchaser	Treasurer's	
		Amount	Total
1978	Town	\$1,307.77	\$1,307.77
1979	Town	2,908.61	
1979	Other	769.95	3,678.56
1980	Town	\$5,308.30	5,308.30

MARGERY B. MEADER
Tax Collector

UNREDEEMED TAXES FROM TAX SALES DECEMBER 31, 1981

	Levies of:			Previous Years
	1980	1979	1978	
Robert & Linda Addington	\$211.65	\$0.00	\$0.00	\$0.00
Paul E. Bates	87.18	0.00	0.00	0.00
John & Marjorie Baum	127.87	67.76	0.00	0.00
George & Christina Bentley	329.40	0.00	0.00	0.00
Austen John & Geraldine Bono	120.82	0.00	0.00	0.00
David V. Case	32.21	0.00	0.00	0.00
George & Denice Colbath Jr.	130.74	109.76	0.00	0.00
Harris M. & Jacqueline Colpitts	47.52	0.00	0.00	0.00
Conway Land Co.	31.78	123.69	0.00	0.00
Edward & Josephine Degener	782.57	0.00	0.00	0.00
Alfred & Kathleen DiDonato	0.00	78.63	0.00	0.00
Mark & Brigitta Dove	220.55	108.86	0.00	0.00
Robert & Joanne Down	83.21	0.00	0.00	0.00
Fischer, Williams & Giffin	281.93	151.02	0.00	0.00
George & Hilda Gabel Jr.	203.57	115.74	0.00	0.00
John & Sheila Governor	77.55	42.80	0.00	0.00
Joanne Green	130.60	79.49	0.00	0.00
Great Northern Land Corp.	11,241.28	607.14	0.00	0.00
Paul & Rita-Haverty	12.09	0.00	0.00	0.00

Mark Henthorne	903.91	0.00	0.00	0.00
Lloyd & Mary Anne Kerr	573.14	0.00	0.00	0.00
William P. King	199.75	0.00	0.00	0.00
William P. & Dorothy King	74.11	0.00	0.00	0.00
George & Karen Lennon	0.00	50.18	0.00	0.00
Judith A. MacKenzie	122.63	66.67	0.00	0.00
Francis & Linda McDonagh	0.00	56.98	0.00	0.00
John & Rose McKinnon	153.83	90.04	0.00	0.00
Patricia & Rose Metevier	0.00	10.20	0.00	0.00
Joseph & Rose Metevier	0.00	10.15	0.00	0.00
Northeastern Woodworking Mfg. Co. Inc.	2,309.77	0.00	0.00	0.00
Marion Peacock	660.39	0.00	0.00	0.00
Moses & Rose Marie Ricker	36.92	0.00	0.00	0.00
Leonard & Mary Stanley	75.92	0.00	0.00	0.00
Alfred & Mary Stellato	0.00	8.86	0.00	0.00
Barbara Stone	778.88	0.00	0.00	0.00
Eugene & Pamela Stone	230.27	123.82	0.00	0.00
Mildred Sullivan	52.69	0.00	0.00	0.00
Richard & Rebecca Turner	156.16	0.00	0.00	0.00
Clarence Zarren	308.68	162.71	0.00	0.00
	<u>\$20,789.57</u>	<u>\$2,064.50</u>	<u>\$0.00</u>	<u>\$0.00</u>

MARGERY B. MEADER
Tax Collector

CERTIFICATE

I, David A. Dempsey, Auditor for the Town of Madison, N.H. for the year ending December 31, 1981, have this day, Feb. 9, 1982, examined the foregoing accounts of the Tax Collector of Madison, and have found them to be well cast and correctly vouched.

DAVID A. DEMPSEY
Auditor

TREASURER'S REPORT

Cash Balance in Treasury (Jan. 1, 1981)	\$226,445.58
Receipts for Calendar Year	1,604,234.81
	<hr/> \$1,830,680.39
Selectmen's Orders Paid	\$1,627,688.48
Cash Balance in Treasury (12/31/81)	
Checking Account	143,973.58
Railroad Fund	36,410.79
Revenue Sharing Fund	22,607.54
	<hr/> \$1,830,680.39

DETAILS OF RECEIPTS

From Town Clerk	
Dog Licenses	\$565.20
Filing Fees	3.00
Dump Tags	21.00
Auto Permits	35,013.00
Town Clerk Auto Fees	925.00
Recording Fees	278.00
Vital Statistics	184.00
Delinquent Check Fees	20.00
	<hr/> \$37,009.20
From Tax Collector (Levy of 1980)	
Property Tax	\$132,024.54
Resident Tax	420.00
Resident Tax Penalties	39.00
Yield Tax	308.08
Interest	4,562.82
Overpayments	225.72
Delinquent Check Fees	10.00
Subsequent Tax Redemption	814.04
	<hr/> \$138,404.20
From Tax Collector (Levy of 1981)	
Property Tax	\$886,983.72
Resident Tax	6,780.00

Resident Tax Penalties	20.00
Yield Tax	6,999.27
Prepaid Yield Tax	300.00
Interest	6.48
Overpayment	92.06
Boat Tax	656.90
National Bank Stock Tax	124.00
Land Use Exchange Tax	756.00
	<hr/>
	\$902,718.43
Tax Sales Redeemed	
Levy of 1978	\$1,307.77
Levy of 1979	3,678.56
Levy of 1980	5,308.30
	<hr/>
	\$10,294.63
From State of New Hampshire	
Highway Subsidy	\$7,063.56
Additional Highway Subsidy	7,514.60
Road Toll Refund	778.11
Business Profits Tax	23,287.56
Savings Bank Tax	4,877.85
Interest and Dividends Tax	17,808.70
Rooms and Meals Tax	4,722.20
	<hr/>
	\$66,052.58
From Selectmen	
Building and Sanitation	\$1,150.00
Pistol Permits	48.00
Planning Board	212.48
Sale of Town Land	5,373.53
Rent of Town Property	10.00
Short Term Deposits	100,000.00
Sale of Glass	340.00
Sale of Newspapers	57.40
Sale of Lumber	226.14
Sale of Cans	65.00
Use of Copy Machine	34.65
Library FICA Reimbursement	199.52
	<hr/>
	\$107,716.72

From All Other Sources

Indian Head Bank-North	\$307,000.00
Interest on Short Term Deposits	5,113.55
Federal Revenue Sharing	19,376.00
Interest on Revenue Sharing	3,231.54
Fire Fighting (Freedom)	278.88
Kendall Insurance Co.	154.40
Advertising Reimbursement (Conway)	48.40
Plowing Snow (Conway)	1,540.00
Ossipee District Court	40.00
Trustees of the Trust Funds	800.00
Interest on Railroad Fund	4,056.28
Conway Woman's Club (Float)	400.00
	<hr/>
	\$342,039.05

Total Receipts for Calendar Year	<hr/> \$1,604,234.81
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RICHARD J. MATTHEWS
Treasurer

CERTIFICATE

I, David A. Dempsey, Auditor for the Town of Madison, N. H. for the year ending December 31, 1981, certify that I have examined these accounts and find all in proper order. This audit ended on 2/11/82.

DAVID A. DEMPSEY
Auditor

SELECTMEN'S REPORT

TOWN OFFICERS' SALARIES

Margery Meader	\$3,575.00
Jack Zemla	170.00
Leslie P. Horn	215.00
Richard Matthews	1,100.00
Henry S. Hubbell	1,650.00
John F. Sherwood	1,650.00
Bruce E. Brooks	1,650.00
<hr/>	
Expended	\$10,010.00
Appropriated	10,000.00
<hr/>	
Overdraft	\$ 10.00

TOWN OFFICERS' EXPENSES

Joyce Richardson	\$ 748.00
Virginia Perreault	8,808.62
Margery Meader	1,611.50
Postmaster-Silver Lake	1,048.80
The Quill	113.90
Dept. of Revenue Administration	4.12
New England Telephone	770.89
Porter Office Machines	262.15
Brown & Saltmarsh, Inc.	380.65
Independent-Granite State Publ. Corp.	4,309.33
Branham Publishers	26.00
Reporter Press	202.50
Publishing Corp.	19.00
Kennett High School (printing)	17.50
Carroll County Registry of Deeds	509.41
Postmaster-Madison	934.86
Indian Head Bank-North	
(printed checks)	150.67
Revenue Sharing Advisory	
(R. S. updates)	55.00
Business /Institutional	
Furniture Co.	243.90

Treas., State of New Hampshire	55.34
Ernest Meader (rent)	480.00
Thaddeus Thorne Surveys	487.50
N.H. Assoc. of Assessing Officials	20.00
Wilbur C. Meader	400.00
N.H. City/Town Clerks Assoc. (meeting) (dues)	24.00
George West, Tax Collector (workshop)	8.00
John Sherwood	75.74
Mountain Valley Office Products (file cabinet)	828.00
New England Assoc. City/Town Clerks (dues)	10.00
Leslie Horn	19.35
N.H. Tax Collectors Assoc. (dues)	15.00
Henry S. Hubbell	178.10
Homestead Press	304.00
Wheeler-Clark	28.51
Ruth Eckhoff	.50
N.H. Municipal Assoc.	13.00
Carroll County Trust Co.	16.00
Richard Matthews (title work)	384.00
	<hr/>
Expended	\$23,563.84
Appropriated	25,750.00
	<hr/>
Unexpended Balance	\$ 2,186.16

AUTO PERMITS

Margery Meader	\$1,296.00
	<hr/>
Expended	\$1,296.00
Appropriated	1,300.00
	<hr/>
Unexpended Balance	\$ 4.00

DOG LICENSES

Margery Meader	\$53.50
Treasurer, State of N.H.	49.00
	<hr/>

Expended	\$102.50
Appropriated	100.00
	<hr/>
Overdraft	\$ 2.50

DAMAGES /LEGAL EXPENSES

Hussey’s Veterinary Hospital	\$205.00	
George Knight	140.00	
Michael Veilleux	40.00	
Roxanne Matthews	45.50	
	<hr/>	
Expended		\$430.50
Dickson, Fauver & Cooper	\$2,600.00	
Conway District Court	40.00	
Brewitt Consulting Eng.	295.00	
	<hr/>	
Expended		\$2,935.00
		<hr/>
Total Expenditures		\$3,365.50
Appropriated		2,500.00
		<hr/>
Overdraft		\$ 865.50

REFUNDS & ABATEMENTS

Littleton Savings Bank	\$ 91.08	
Caroline Bell	204.15	
Glenn R. Brewer	41.00	
Henry Hubbell	115.75	
E. Leslie Priestman	54.38	
Robert Gatcomb	1,583.99	
Lake Davis Dev.	112.24	
Gerald McAtavey	22.40	
John & Catherine Bunker	234.06	
John J. Fitzpatrick	159.15	
Francis & Pauline Johnston	22.81	
	<hr/>	
Expended		\$2,641.01
Appropriated		.00
		<hr/>
Overdraft		\$2,641.01

AID TO SOLDIERS

Expended	\$.00
Appropriated	100.00

Unexpended Balance	\$100.00
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INSURANCE

(includes Blue Cross /Blue Shield)

Kendall Insurance Co.	\$3,637.84
Conway-Dahl Insurance Agency	5,804.00

Expended	\$ 9,441.84
Blue Cross /Blue Shield N.H.-Vt.	\$1,148.92

Expended	\$1,148.92
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Total Expenditures	\$10,590.76
Appropriated	13,775.00

Unexpended Balance	\$ 3,184.24
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TOWN POOR

Treasurer, State of N.H.	\$2,043.67
John F. Chick	19.03
Robert Thornhill	411.00
Memorial Hospital	151.00
Mt. Valley Radiology	38.00
Silver Lake Emporium	161.40

Expended	\$2,824.10
Appropriated	2,100.00

Overdraft	\$ 724.10
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OLD AGE ASSISTANCE

Treasurer, State of N.H.	\$ 12.30
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Expended	\$ 12.30
Appropriated	100.00

Unexpended Balance	\$ 87.70
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STREET LIGHTING

Public Service Co. of N.H.	\$4,684.55	
	<hr/>	
Expended		\$4,684.55
Appropriated		4,500.00
		<hr/>
Overdraft		\$ 184.55

LIBRARY

Trustees of Library	\$4,960.00	
	<hr/>	
Expended		\$4,960.00
Appropriated		4,960.00
		<hr/>
		.00

VITAL STATISTICS

Margery Meader	\$132.00	
	<hr/>	
Expended		\$132.00
Appropriated		200.00
		<hr/>
Unexpended Balance		\$ 68.00

SEWER MAINTENANCE & BUILDING INSPECTOR

Robert M. Chick	\$895.00	
	<hr/>	
Expended		\$895.00
Appropriated		700.00
		<hr/>
Overdraft		\$195.00

HEALTH DEPARTMENT

Memorial Hospital	\$1,100.00	
Huggins Hospital	1,000.00	
Lord's Ambulance Service	3,800.00	
	<hr/>	
Expended		\$5,900.00
Appropriated		5,900.00
		<hr/>
		.00

**VISITING NURSES SERVICES
OF NORTHERN CARROLL COUNTY**

Visiting Nurses Services	\$1,668.80	
	<hr/>	
Expended		\$1,668.80
Appropriated		1,668.80
		<hr/>
		.00

**CENTER OF HOPE FOR
DEVELOPMENTAL DISABILITIES, INC.**

Center of Hope	\$800.00	
	<hr/>	
Expended		\$800.00
Appropriated		800.00
		<hr/>
		.00

CHILDREN & YOUTH PROJECT

North Conway C&Y Project	\$486.47	
	<hr/>	
Expended		\$486.47
Appropriated		486.47
		<hr/>
		.00

CARROLL COUNTY MENTAL HEALTH SERVICES

Carroll County Mental Health	\$565.68	
	<hr/>	
Expended		\$565.68
Appropriated		565.68
		<hr/>
		.00

MEALS /WHEELS PROGRAM

Meals /Wheels (c /o Glenna Mori)	\$250.00	
	<hr/>	
Expended		\$250.00
Appropriated		250.00
		<hr/>
		.00

ELECTION & REGISTRATION

Reporter Press	\$ 76.50
Independent-Granite State Publ. Corp.	69.55
Silver Lake Emporium	56.93
Postmaster-Silver Lake	18.00
Richard Matthews (postage)	4.50
Mary Demeritt	98.48
Carla McGonigle	63.00
Joan Sherwood	98.48
Norma Jones	98.48
Norma Alexander	28.48
Margie Matthews	371.87
Jean Zemla	371.87
Barbara Mayo	371.87
Henry Hubbell	40.00
John Sherwood	40.00
<hr/>	
Expended	\$1,808.01
Appropriated	1,400.00
<hr/>	
Overdraft	\$ 408.01

TOWN BUILDING EXPENSES

Public Service Co.	\$ 1,138.85
John F. Chick	630.51
Fallen Carpet	380.62
Bernard Nickerson	730.48
Silver Lake Emporium	18.02
Conway Supply Co., Inc.	99.62
White Mountain Survey	347.00
White Mountain Oil Co.	101.84
Ossipee Oil Co.	2,662.07
Business /Institutional Furniture Co.	485.36
New Hampshire Aluminum Co.	2,447.00
Malcolm Abbott	57.00
Douglas Arnold	150.00
William Arnold	139.00
Christopher Boewe	100.00
North Conway Disposal	80.00

Albany Building Co. (McDonough) (windows)	2,268.00	
	<hr/>	
Expended		\$11,835.37
Appropriated		14,110.00
		<hr/>
Unexpended Balance		\$ 2,274.63

PLANNING BOARD

Postmaster-Silver Lake	\$ 49.00	
Water Supply / Poll. Control - State of N.H.	3.00	
MRD Copy Center	153.00	
Virginia Perreault (postage)	24.88	
Independent-Granite State Publ. Corp.	565.05	
Reporter Press	919.13	
	<hr/>	
Expended		\$1,714.06
Appropriated (from 1980 unexpended balance)		1,165.45
		<hr/>
Overdraft		\$ 548.61

BOND & DEBT RETIREMENT TAX

Treasurer, State of N.H.	\$82.04	
	<hr/>	
Expended		\$82.04

SHORT TERM DEPOSIT

White Mt. National Bank	\$100,000.00	
White Mt. National Bank (fee)	75.00	
	<hr/>	
Expended		\$100,075.00

TOWN LINES

Bruce Brooks	\$120.00	
John F. Chick	2.47	
Eugene O'Brien	9.00	

Conway Supply Co., Inc.	26.18	
	<hr/>	
Expended		\$157.65
Appropriated		300.00
		<hr/>
Unexpended Balance		\$142.35

WATER CONTROL

Carl Arnold	\$210.00	
	<hr/>	
Expended		\$210.00
Appropriated		200.00
		<hr/>
Overdraft		\$ 10.00

TAX MAP UPDATE

Burnell Land Surveyors	\$1,208.00	
	<hr/>	
Expended		\$1,208.00
Appropriated		1,400.00
		<hr/>
Unexpended Balance		\$ 192.00

SEPTIC SYSTEM (Art. No. 18)

Jesse E. Shackford, Jr.	\$2,458.95	
Bernard F. Nickerson	569.48	
	<hr/>	
Expended		\$3,028.43
Appropriated		3,200.00
		<hr/>
Unexpended Balance		\$ 171.57

OLD HOME WEEK

John F. Chick	\$ 51.56	
Barbara Savary, Treasurer	248.44	
	<hr/>	
Expended		\$300.00
Appropriated		300.00
		<hr/>
		.00

MEMORIAL DAY

Kennett High School Band	\$125.00	
Varsity Beverages	65.00	
Abbott's Dairy	42.00	
Expended		\$232.00
Appropriated		500.00
Unexpended Balance		\$268.00

GENERAL HIGHWAY EXPENSES

Ross Express	\$ 27.95
Willey's Express	34.21
J. Clifford Ward, Sr.	350.00
Public Service Co.	50.20
McFarland Spring Co.	289.94
DiPrizio's Garage	1,789.95
John F. Chick	77.51
Auburn Motor Sales	478.47
Conway Service Center	214.79
Ralph Chick, Jr.	145.00
Share Corp.	250.36
Conway Supply Co.	180.04
Madison Garage	9,772.34
Ossipee Auto Parts	176.40
Richard Hamel	13.55
Rines Garage	697.34
Bailey's Auto Supply	1,360.21
Sanel Auto Parts	156.43
R. C. Hazelton	2,009.09
Jordon Milton Machinery	71.79
Jesse E. Lyman, Inc.	1,253.49
Conway Truck Service	482.32
Ralph Chick, Sr.	40.00
Duffy's TV /Radio Repair	59.64
Specialties in Wrought Iron	550.00
Treasurer, State of N.H.	368.00
Silver Lake Emporium	59.77
Frechette Tire /Repair Service	1,833.14
Silver Lake Auto Body	214.40

Elliott Brothers Garages	150.00
Expended	\$23,156.33
Appropriated	25,000.00
Unexpended	\$ 1,843.67

HIGHWAYS /BRIDGES — SUMMER

Richard Hamel	\$6,884.65
Allan R. Bean	2,669.30
L. Paul Bickford, Jr.	3,911.79
Rodney A. Lyman	1,912.03
Raymond Ward	19.80
Alvin J. Coleman & Son	2,637.81
Kennett Company	113.40
Tilton Sand & Gravel	2,001.33
Robert M. Chick	38.50
Conway Supply Co., Inc.	235.20
Thomas Lumber Co.	264.18
Leonard Bickford, Sr.	262.50
Loren Shackford, Sr.	350.00

CONTRACTED SERVICES

Jesse Shackford, Jr.	4,059.00
Ralph L. Chick, Sr.	1,303.00
Expended	\$26,662.49

HIGHWAYS /BRIDGES—WINTER

David Hayford	\$1,143.54
Richard Hamel	6,086.76
L. Paul Bickford, Jr.	3,040.59
Allan R. Bean	3,044.59
Raymond Ward	962.60
Willis G. Lyman	636.19
Paul Shackford	735.21
Steve Moore	337.05
Brian Ward	90.00
Rodney A. Lyman	2,188.37
Alvin J. Coleman & Son	2,070.97
Kennett Company	907.20

Tilton Sand & Gravel	314.84
Lyman's Sawmill	125.00
Taylor Rental Service	37.80
Merrimack Stores	294.00
Conway Supply Co., Inc.	28.64

CONTRACTED SERVICES

Jesse E. Shackford, Jr.	1,348.00
Ralph L. Chick, Sr.	520.00
Jesse Shackford, III	1,196.00

Expended	\$25,107.35
Total Expenditures	
Summer / Winter	51,769.84
Appropriated	55,300.00
Unexpended Balance	\$ 3,530.16

TOWN ROADWAY IMPROVEMENTS (Betterment Assessment)

Forrest Pines Road	\$82,363.35
Brenner Drive - Upper	
Ragged Cove Lane	22,697.98
Town Line Road	9,993.74

Expended	\$115,055.07
Appropriated	115,055.07
	.00

POLICE DEPT.

Scott A. Carr	\$1,905.00
Chester E. West	5,209.62
James A. Bailey	999.99
North Country Tire Co.	73.00
Elliott Brothers Garages	88.35
Ben's Uniforms	44.21
Whittier Gulf Station	93.90
Lawless Buick /Chev.	83.40
Madison Garage	2,287.33
Uniform Sales Service	412.12

The Quill	46.25	
Conway Police Dept.	18.70	
Cardinal Printing Co.	87.76	
Ossipee Mountain Electronics	58.40	
Grant's Shell Station	265.30	
William Birkbeck	196.04	
		<hr/>
Expended		\$11,869.37
Appropriated		12,500.00
		<hr/>
Unexpended Balance		\$ 630.63

NEW TOWN GARAGE

Jesse Shackford, Jr.	\$1,288.00	
John F. Chick	7,363.07	
Alvin Coleman & Son	4,157.25	
Baybutt Foundation	3,634.50	
Specialties in Wrought Iron	128.00	
Silver Lake Emporium	3.00	
John F. Sherwood	3,796.19	
Eastman Door Co.	1,800.00	
Public Service Co.	756.00	
Del Gilbert & Son	89.00	
Warren Virgin & Sons	444.49	
Lyman's Sawmill	207.50	
		<hr/>
Expended		\$23,667.00
Appropriated (\$20,877.95 of this appropriation to come from Revenue Sharing)		40,000.00
		<hr/>
Unexpended Balance		\$16,333.00

RETIREMENT & SOCIAL SECURITY

Treasurer, State of N.H.	\$4,571.76	
		<hr/>
Expended		\$4,571.76
Appropriated		5,000.00
		<hr/>
Unexpended Balance		\$ 428.24

TRUSTEES OF TRUST FUNDS

Trustees of Trust Fund

(Conservation Commission)	\$ 500.00	
(New Equipment - Highway)	5,000.00	
	<hr/>	
Expended		\$5,500.00
Appropriated		5,500.00
		<hr/>
		.00

CONSERVATION COMMISSION

Malcolm McNair, Jr.	\$800.00	
	<hr/>	
Expended		\$800.00

TAXES BOUGHT BY TOWN

Margery Meader, Tax Collector	\$26,736.01	
	<hr/>	
Expended		\$26,736.01
Appropriated		.00
		<hr/>
Overdraft		\$26,736.01

COUNTY TAXES

G. Colby Weeks, Treasurer	\$71,907.00	
	<hr/>	
Expended		\$71,907.00
Appropriated		71,907.00
		<hr/>
		.00

VILLAGE DISTRICT OF EIDELWEISS (Precinct)

Village District of Eideweiss	\$297,523.00	
	<hr/>	
Expended		\$297,523.00
Appropriated		297,523.00
		<hr/>
		.00

TEMPORARY LOANS

Indian Head Bank-North	\$195,000.00	
	<hr/>	
Expended		\$195,000.00

INTEREST-TEMPORARY LOANS

Indian Head Bank-North	\$10,080.44	
	<hr/>	
Expended		\$10,080.44
Appropriated		6,000.00
		<hr/>
Overdraft		\$ 4,080.44

CONSERVATION PROGRAM

Eugene O'Brien (Kennett Survey)	\$126.00	
N.H. Assoc. of Conservation Commissioners	57.00	
	<hr/>	
Expended		\$183.00
Appropriated		100.00
		<hr/>
Overdraft		\$ 83.00

FIRE DEPT.-NEW EQUIPMENT (Art. No. 15)

R. L. Whitcomb, Inc.	\$9,601.46	
Motorola, Inc.	1,780.00	
	<hr/>	
Expended		\$11,381.46
Appropriated		11,500.00
		<hr/>
Unexpended Balance		\$ 118.54

POST & DELINEATORS (Art. No. 18 3/11/80)

Treasurer, State of N.H.	\$500.00	
	<hr/>	
Expended		\$500.00
Appropriated		500.00
		<hr/>
		.00

**BRANCH BROOK BRIDGE
(Ossipee Lake)**

Treasurer, State of N.H.

(1978)	\$ 7,500.00
(1979)	4,443.06
(1981)	16,608.03

Total to State	\$28,551.09
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Thomas Lumber, J. F. Chick &
Ross Bldg. Supply
(materials 1977)

695.92

Total Expenditures	\$29,247.01
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Total Appropriations	\$24,000.00
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Overdraft	\$ 5,247.01
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BOULDER ROAD BRIDGE

Treasurer, State of N.H.	\$5,438.87
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Expended	\$ 5,438.87
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Appropriated (Town's share)	15,000.00
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Unexpended Balance	\$ 9,561.13
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FIRE DEPARTMENT

Ossipee Oil Company	\$1,255.05
Conway Supply Co., Inc.	101.38
Ossipee Mountain Electronics	2,621.40
Madison Rescue Squad	259.09
The Quill	87.95
Jon Bagley	30.01
Shop & Hardware	2.90
Madison Garage	2,046.45
Madison Fire Fighter's Fund	25.00
Public Service Company	218.65
New England Telephone	312.27
R. L. Whitcomb	2,546.15
Mentor Products	415.27
John F. Chick	170.87
Grummon Emergency	208.60

Mountain Valley Office Products	168.39	
Peerless Insurance Company	195.65	
Ossipee Valley Mutual Aid	700.00	
R. L. Service Co.	469.03	
Bailey's Auto Supply	615.72	
Conway, Town of	20.00	
Silver Lake Emporium	18.99	
Benoit Medical Supplies	1,230.55	
Barrett Equipment, Inc.	25.00	
National Fire Protection Assoc.	68.19	
Mt. Washington Valley Chief's Assoc.	10.00	
Jesse E. Lyman	21.60	
Specialties in Wrought Iron	45.00	
The Lock Shop	274.70	
The Conway-Dahl Insurance Agency	2,151.00	
Donald Colcord	139.46	
Lewiston Welding Supply	30.10	
Conway Fire Dept.	4,519.92	
New England School Supply	6.39	
Expended		\$21,010.73
Appropriated		20,836.00
Overdraft		\$ 174.73

FIRE WARDEN'S EXPENSE

Jon Bagley (re: Freedom Fire)	\$278.88	
Expended		\$278.88
Appropriated		500.00
Unexpended		\$221.12

FIRE DEPT. / RESCUE SQUAD REIMBURSEMENT

Madison Fire Dept. / Rescue Squad (c/o Jon Bagley)	\$1,600.00	
Expended		\$1,600.00
Appropriated		1,600.00
		.00

PARKS & PLAYGROUNDS

Public Service Co. of N.H.	\$ 102.94
New Hampshire Fence Co.	200.00
Madison Garage	22.50
Spencer Forrest	210.00
Flaghouse, Inc.	80.76
The Lock Shop	119.85
Ferrante Plumbing /Heating (float)	220.00
Paris Farmers'	490.51
Conway Supply Co., Inc.	77.01
John F. Chick	1,349.63
Richard Matthews	350.00
Lincoln Partridge	168.75
Scrub Oak Scramblers	100.00
Lyman's Sawmill	75.00
Jesse Shackford, Jr.	1,057.00
Warren Virgin & Sons	30.00
Tommy Keane Sports	46.00
Alvin Coleman & Son	2,457.85
Village Electrical Supply	44.38
Nancy Martin	424.00
Richard Hamel	27.50
Allen R. Bean	34.65
Cheryl Littlefield	499.75
Jack Zemla	25.00
Fern Construction Co., Inc.	450.00
Joe Jones	22.50
Frederic Blocher	197.11
Eric Schmidt	97.50
Wendy Lee Eldridge	191.78
Specialties in Wrought Iron	300.00
Leland S. Drew	1,502.00
	<hr/>
Expended	\$10,973.97
Nichols Beach (Art. No. 19)	
U.S. Dept. of Agriculture & Soil	
Conservation Service	\$2,788.20
	<hr/>
	\$2,788.20
	<hr/>

Total Expenditures	\$13,762.17
Appropriated	13,285.00
	<hr/>
Overdraft	\$ 477.17

TOWN DUMP

David Hayford	\$8,391.80
Margery Meader	10.50
Richard Hamel	27.50
L. Paul Bickford, Jr.	24.75
Reporter Press	13.50
Independent-Granite State Publ. Corp.	11.00
	<hr/>
Expended	\$8,479.05
Appropriated	8,800.00
	<hr/>
Unexpended Balance	\$ 320.95

**MAPLE GROVE ROAD
(Ten Year Master Plan)**

Northern Culvert Co.	\$3,734.10
Don's Tree Service	500.00
Main Line Construction (blasting)	200.00
Robert Hoyt (gravel)	1,911.00
Robert Chick (gravel)	85.75
Tilton Sand /Gravel	2,100.34
CONTRACTED SERVICES	
Jesse Shackford, Jr.	\$22,343.00
Ralph Chick, Sr.	1,134.00
	<hr/>
Expended	\$32,008.19
Appropriated	35,000.00
From Hwy. Subsidy & Add. Hwy. Subsidy	14,578.16
To be raised by general revenues	20,421.84
	<hr/>
Unexpended Balance	\$ 2,991.81

TARRING

N.H. Bituminous	\$2,760.01
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Tilton Sand /Gravel	385.27	
Alvin J. Coleman & Son	245.00	
Raymond Ward	47.03	
Richard Hamel	60.50	
CONTRACTED SERVICES		
Ralph Chick, Sr.	5,208.00	
	<hr/>	
Expended		\$8,705.81
Appropriated		9,000.00
		<hr/>
Unexpended Balance		\$ 294.19

TOWN ROAD AID

Treasurer, State of N.H.	\$882.38	
	<hr/>	
Expended		\$882.38
Appropriated		882.38
		<hr/>
		.00

MADISON SCHOOL DISTRICT

Balance due January 1, 1981	\$279,012.73	
Net Appropriation	482,430.00	
	<hr/>	
Total Available		\$761,442.73
Expended		481,013.47
		<hr/>
Due School District		\$280,429.26

CERTIFICATE

I, David A. Dempsey, Auditor for the Town of Madison, N.H. hereby certify that I have this date Feb. 1, 1982, examined the foregoing accounts of the Selectmen of Madison, and have found them to be well cast and correctly vouched.

DAVID A. DEMPSEY
Auditor

MADISON ROAD TARRING SCHEDULE 4 YEAR CYCLE

1981 (1985)		1982 (1986)	
Tasker	(.83)	Ossipee	(.38)
Colby	(.15)	One Way	(.12)
½ E. Shore	(1.25)	Bald	(.15)
		Plimpton	(.50)
		High	(.79)
		Pequawket	(1.09)
Total			
Miles	3.23		3.03
Cost			
(1981 Rate)	\$9,690.		\$9,090.
1983 (1987)		1984 (1988)	
½ E. Madison	(2.14)	½ E. Madison	(2.14)
½ E. Shore	(1.25)	Mooney	(.75)
		Boulder	(.65)
Total			
Miles	3.39		3.54
Cost			
(1981 Rate)	\$10,170.		\$10,620.

Note: 1981 Rate: \$2600 per mile for tarring plus \$400 for sanding = \$3000 per mile

Prepared by Madison Planning Board 7-10-81

GUY E. HAYFORD
Chairman, Madison Planning Board

Approved
JOHN F. SHERWOOD
BRUCE E. BROOKS
HENRY S. HUBBELL
Selectmen of Madison

July 27, 1981

REPORT OF MADISON PLANNING BOARD FISCAL 1981

The Planning Board acted on the following subdivisions:

	1980		1981	
	No.	Lots	No.	Lots
Major	12	17	0	0
Minor	2	2	5	10

The Board prepared a Master Plan study for the Madison School System and presented it to the School Board.

The Planning Board is initiating action concerning a Master Plan for the Fire Department.

As a result of public concerns the Board developed a Zoning Ordinance to be presented at 1982 Town Meeting for a vote.

The Board prepared for the Selectmen a Ten Year Plan for tarring roads in Madison.

The Board is studying the long range utilization of the Greene Property (where the new town garage is located).

The Board revised the Town Planning Board Subdivision Regulations in 1981 to comply with State regulations.

Respectfully submitted,
GUY HAYFORD, Chairman
MARY DEMERITT, Member
FRANK MONTELLO, Member
RICHARD ELDRIDGE, Member
HENRY HUBBELL,
Selectmen's Representative

MADISON TOWN & SCHOOL LIBRARY

FINANCIAL STATEMENT FOR 1981

Balance on Hand June 1, 1981		\$1,122.64
Income:		
Appropriation from Town	\$4,960.00	
Interest from N.O.W. (C.C.T.C.)	82.82	
Donations & Gifts	109.02	
Total income	<hr/>	\$5,151.84
Expended:		
Telephone	\$217.21	
Salary	2,999.97	
Subscriptions	212.33	
Books	754.06	
Heat	163.00	
Supplies	171.05	
Miscellaneous	723.12	
	<hr/>	\$5,240.74
Balance on hand		\$1,033.74

I, David A. Dempsey, Auditor for the Town of Madison, New Hampshire for the year ending December 31, 1981, do hereby certify that I have this date Feb. 1, 1982, examined the foregoing account of the Madison Town and School Library, and have found them to be well cast and correctly vouched.

DAVID A. DEMPSEY
Auditor

MADISON TOWN AND SCHOOL LIBRARY REPORT FOR 1981

During this year, we accepted with regret, Jack Alexander's resignation from the Board of Trustees and happily welcomed Terry Curtis who was appointed to replace him. In April, Sunday hours scheduled for 2 p.m. - 4 p.m. were started and an "Open House" was held on the first Sunday. Landscaping around the library has been discussed, some work has been done and more will be done next spring with the help of the school children. A tea was held July 5 to welcome "Friends of the Library" back for the summer. Rev. Ray Stineford read selections of poetry in his inimitable way. The Endowment Fund for future expansion started by the Friends has received several contributions. A tea was held Sept. 28 for our teachers - to greet teachers back from last year, to meet the new ones and to offer the trustees support in any way needed by the school.

Our collection of books continues to grow and the trustees thank everyone who has donated memorials or gifts of books or magazines to the library. A new free-standing steel bookcase has been purchased for the basement stack room and will help the crowded bookshelves in the main room. It is not feasible to store firewood in the cellar with the books because of dampness, so plans for a woodshed have been discussed.

How fortunate we are to have Ginger Heard as librarian. We appreciate her expertise in planning book purchases, magazine subscriptions and adding to our reference and resource collection. A summer reading program was started for the children by Ginger based on the Public Broadcasting System's "Summer Friends" and all books used in the program were purchased for the library. Regular story hours during the school year continue for all grades.

Grateful thanks go to Albert Lyman for all the wonderful cabinet work he's done for the library including cellar doors for the basement area and a new bookcase with adjustable shelves for the main room. To enable people to

return books when the library is closed, a book-drop has been built into one of the front doors.

The “Great Books” group continues to meet monthly at the library as it has for many years. Everyone is welcome to join in the lively discussions.

Due to the increasing population of the town, and in order to maintain our membership in the N.H. Library Association, the library will be open an additional 2 hours a week, so watch for the new schedule. Although our library is a small structure, it contains many wonderful hours of reading for you. Come and see!

Respectfully submitted,
KATHERINE HOCKING, Chairman
VIRGINIA CURRIER
BARBARA ANDERSON
TERRY CURTIS
WARD MADISON
MAY WARD
Trustees

MADISON OLD HOME WEEK
Treasurer's Report
1981

Bean Hole Supper

Receipts	\$2,239.50
Food bought after supper	114.20

Net Receipts	\$2,353.70
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Expenses

J.F. Chick	\$ 2.76
Sunny Villa	160.00
Picnic Barn	190.78
Ralph Ames	357.50
Shop N' Save	61.52
Shaws	177.96
Ames (new canners)	95.88
Ben Franklin	2.18
Abbotts Ice Cream	110.40
Abbotts Dairy	144.80
Wm. E. Hocking Trust	130.00
Silver Lake Emp.	27.15
North Country Whsle.	21.72
Mr. Butchers	222.00
Walker Pond Press	34.00

\$1,738.65

Net Proceeds

\$615.05

Beano

Receipts	\$430.60
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Expenses

Loraine Cormach	\$25.00
Jennifer Eaglesham	25.00
Dawn Ricard	50.00
Sampson's Novelty Co.	33.31

\$133.31

Net Proceeds

\$297.29

Road Race

Receipts \$121.08

Expenses

No. Conway McDonalds \$6.00

The Quill 7.47

Saymore Trophy Co. 5.95

\$ 19.42

Net Proceeds

\$101.66

Smorgasbord

Receipts \$379.75

Expenses

No. Conway McDonalds \$ 6.00

Shaws 60.73

Abbotts Ice Cream 25.25

Silver Lake Emp. 7.18

Mr. Butchers 99.59

No. Country Whsle. 57.10

Shop N' Save 6.15

\$262.00

Net Proceeds

\$117.75

Snack Shack

Receipts \$855.43

Donuts sold 8/8 31.25

Net Receipts

\$886.68

Expenses

Varsity Beverage Co. \$226.50

Mr. Butcher's Inc. 145.00

Teddy's Snax Sales 91.00

No. Country Whsle. 9.33

Silver Lake Emp. 7.20

Leavitts Bakery 92.22

J.F. Chick 7.38

Nissens Baking Co. 60.48

Conway IGA 4.47

Conway Texaco (ice)	2.00		
Shaws	9.60		
		\$655.18	
Net Proceeds			\$232.50
Raffle			
Receipts		\$125.95	
Expenses			
NHSLC	\$27.80		
Raffle Tickets	4.55		
		\$32.35	
Net Receipts			\$93.60
Swimming Races			
Receipts		\$ 0.00	
Expenses			
Saymore Trophy Co.	\$273.52		
		\$273.52	
			\$-273.52
Fishing Derby			
Receipts		\$ 0.00	
Expenses			
Silver Lake Emp.	\$31.12		
		\$31.12	
Net Deficit			\$-31.12
Horse Shoes			
Receipts		\$27.00	
Expenses			
J.F. Chick	\$159.68		
Danna Cotton	50.00		
Daisy Johnson	50.00		
		\$259.68	
Net Deficit			\$-232.68

Madison T-Shirts

Receipts \$533.00

Expenses

Mrs. B's T's \$673.00

\$673.00

Net Deficit \$-140.00

Muster

Receipts \$ 0.00

Expenses

Madison Post Office \$ 8.00

Saymore Trophy Co. 22.50

\$30.50

Net Deficit \$-30.50

Mardi Gras

Receipts \$ 0.00

Expenses

Saymore Trophy Co. \$ 57.09

The Ring Band 450.00

Conway Town Band 200.00

\$697.09

Net Deficit \$-697.09

Miss Silver Lake

Receipts \$ 0.00

Expenses

Flowerland Florist \$25.00

Saymore Trophy 11.15

My Store for Levis 25.00

\$61.15

Net Deficit \$-61.15

Doll Carriage-Bicycle-Pet Parade

Receipts \$ 0.00

Expenses

Saymore Trophy Co. \$80.04

\$80.04

Net Deficit \$-80.04

General Expense

Public Service	\$ 19.05
Walker Pond Press	163.00
Madison Drama Club	25.00
Madison Fire Dept.	
(New Banners)	168.75

Total	\$375.80
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Total Proceeds	\$4,857.76
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Total Cost for 1981	5,322.81
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Total Net Deficit	\$ -465.05
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RECONCILIATION OF BANK ACCOUNTS**Savings Account**

Balance 12/31/80	\$1,748.59
Interest	94.63

Balance 12/31/81	\$1,843.22
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N.O.W. Account

Balance 12/31/80	\$4,039.90
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Deposits

Old Home Week Receipts	\$4,857.76
Town	300.00
Interest	288.32

Total Deposits	\$5,446.08
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Disbursements

Old Home Week	
Expenses	\$5,322.81

Balance 12/31/81	\$5,322.81	\$4,163.17
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Paid \$500.00 toward fence at Burke Field

BARBARA G. SAVARY
Treasurer

1981 FIRE DEPARTMENT REPORT

The Madison Volunteer Fire Department answered 54 calls during 1981. There were 40 fire calls and 14 calls for special services. There was only one major structure fire in Madison during 1981 with the remaining calls including minor structure fires and many chimney fires. The department has 25 members and has trained 7 new members during the year. Three of our members attended the State Certification Course held this fall in Freedom and we now have 6 members who are certified firefighters by the State. Bimonthly training sessions held during the year increased the knowledge of proper techniques of firefighting for our members. Most members also attended the Annual Spring Fire School in Freedom. We are fortunate to have the dedication of our volunteers and their willingness to spend their own time for these training sessions. One major training drill held in Madison this year was at J. F. Chick's this fall. Men and equipment from West Ossipee, Tamworth, and Freedom participated with the Madison department in a mock mill fire. Other Mutual-Aid training was held at West Ossipee this summer and North Conway this fall.

The members of the department were saddened by the death of our fellow firefighter and Fire Commissioner, Bob Emmel. Bob was an active member of the department for many years and was instrumental in the improvements made in the department training and equipment in recent years. We wish to thank everyone for their contributions sent to the Fire Department in Bob's name. Over \$1600.00 was received in Bob's memory and in keeping with his family's wishes, a new pump has been purchased with the contributions received. This new piece of equipment was badly needed and it's use in the fire calls of the future will serve as a fitting memory to all the effort that Bob Emmel gave our department during the years he served with us.

The members of the fire department have a continuing concern about our present fire station. It's small size is a

constant threat to the safety of our members and equipment. With only inches of clearance on either side of our trucks there is no room for proper equipment storage and maintenance. Also a lack of a proper heating system makes the possibility of damage to our expensive pumping equipment. We have taken all possible steps to reduce the problems with the building but the basic limitations of the present building cannot be denied.

The job of your fire department is to protect people and property from fire. Yet the fire department cannot prevent all fire. Successful prevention and control of fire depends on community cooperation. We hope that you will continue to support our efforts, and also place greater emphasis on your own self-protection and the protection of others. When people use common sense in controlling fire dangers at home and work, and if they know how to report a fire quickly and what to do in an emergency, each person will be accepting a share of the responsibility. Please be careful with fire. Extreme care should be taken when installing woodstoves and fireplaces. Proper maintenance of your equipment, especially chimney cleaning will reduce significantly the danger of fire. If you have any questions please contact any member of the fire department or the Fire Chief at 539-2263. Phone stickers are available for your phone by calling 367-8831, 367-4640, 367-9965, or 367-8018 or by contacting any fire department member.

REMEMBER...IN EMERGENCY CALL 539-2261

Please help us prevent fires.

Respectfully submitted,
JON BAGLEY, Fire Chief
JESSE SHACKFORD,
Fire Commissioner and Assistant Chief
LEE DREW, Fire Commissioner

REPORT OF THE CONSERVATION COMMISSION 1981

The market value of the timber trespass cutting in the Burke Town Forest has been determined. The matter of a settlement of damages is in the hands of town counsel.

With regard to the conservation of the Madison Cascade area, informal permission has been given to the Conservation Commission by the owners to maintain the area in its natural state.

In the spring, members of the 4-H Club helped valiantly in planting more Sugar Maple saplings along the road between the Fire Station and the School.

This year's Old Home Week hike was to Bald Ledge. There were a dozen hikers. An evening on "Forest Pests", particularly gypsy moths, was given in the Town Hall by the County Forester, Peter Pohl.

Plans for the C. Ralph and Edith H. Kennett Memorial Park were advanced and are approaching settlement by town counsel.

The Conservation Commission assisted the Selectmen in further development of Town Policy regarding Wetlands. The State Wetlands Board has published criteria for indentifying "prime wetlands" which will help in this process.

A generous contribution in memory of Perley Ward was made to the savings account of the Conservation Commission to further the Town's conservation program.

Respectfully submitted,
THOMAS O. CURRIER
MILDRED FROST
RICHARD HOCKING
J. ROLAND LYMAN
MALCOLM McNAIR
JOHN SHERWOOD

**REPORT OF TOWN AUDITORS
TOWN OF MADISON, N. H.
Fiscal Year Ending December 31, 1981**

**Statement of Revenues, Expenditures,
and Fund Balances**

	Revenue Sharing Fund	Federal Anti-Recession Fund
Available Funds - January 1, 1981	\$20,877.95	\$2.00
Add Revenues:		
Entitlement Payments	19,376.00	
Interest	3,231.54	
	<hr/>	<hr/>
	\$43,485.49	\$2.00
 TOTAL AVAILABLE FUNDS		
Less Expenditures:		
Roads (New Garage)	\$20,877.95	
	<hr/>	<hr/>
TOTAL EXPENDITURES	\$20,877.95	\$ 0
	<hr/>	<hr/>
Available Funds - December 31, 1981	\$22,607.54	\$2.00

Signed:
DAVID A. DEMPSEY
Town Auditor of:
Madison, N. H.

Date of Audit February 11, 1982

REPORT OF THE TRUST FUNDS OF THE TOWN OF MADISON, N.H. Fiscal Year Ending December 31, 1981

Date of Creation	Name of Trust Funds	Purpose of Trust Fund	HOW INVESTED					Principal Balance Beginning Year	New Funds Created	Principal Expended	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Income Balance End Year
1926	Atkinson, J.	Cemetery Fund						\$00.00			\$100.00	\$13.61	\$6.04	\$5.00	\$14.65
1956	Bickford, F.	Cemetery Fund						100.00	\$100.00		200.00	167.46	9.66	5.00	172.12
1936	Blaisdell, Mark	Cemetery Fund						50.00			50.00	4.43	2.40	2.00	4.83
1945	Blaisdell, Nicholas	Cemetery Fund						100.00			100.00	12.99	5.96	2.00	16.95
1975	Blocher, S.	Cemetery Fund						100.00			100.00	13.50	5.96	2.00	17.46
1920	Burke	Cemetery Fund						1,000.00			1,000.00	16.00	54.94	50.00	20.94
1965	Chase & Lawson	Cemetery Fund						100.00			100.00	13.04	5.99	5.00	14.03
1941	Chick, R. & H.	Cemetery Fund						100.00			100.00	5.21	5.54	4.00	6.75
1960	Clayton, F. A.	Cemetery Fund						100.00			100.00	6.58	5.57	3.00	9.15
1965	Clayton, M. & F.	Cemetery Fund						100.00			100.00	5.38	5.55	4.00	6.93
1971	Devine, Walter	Cemetery Fund						100.00			100.00	14.45	6.07	4.00	16.52
1972	Drew, H. E.	Cemetery Fund						100.00			100.00	17.40	6.17	5.00	18.57
1926	Drew, J.	Cemetery Fund						100.00			100.00	6.33	5.60	4.00	7.93
1926	Durgin, Louise	Cemetery Fund						100.00			100.00	8.08	5.68	4.00	9.76
1926	Forrest, A.	Cemetery Fund						100.00			100.00	6.30	5.60	4.00	7.90
1968	Glidden, John C.	Cemetery Fund						100.00			100.00	83.60	20.68	20.00	84.28
1935	Gilman & Brown	Cemetery Fund						300.00			300.00	39.35	56.19	50.00	45.54
1935	Gilman & Harriman	Cemetery Fund						1,000.00			1,000.00	38.87	15.32	20.00	34.19
1970	Gilman, Sidney D.	Cemetery Fund						244.69			244.69	242.52	39.65	-0-	282.17
1980	Harmon, W.A., W.C. & Harry A.	Cemetery Fund						500.00			500.00	2.97	16.11	10.00	9.08
1968	Harriman	Cemetery Fund						300.00			300.00	3.17	2.44	2.00	4.15
1973	Harriman & Bickford	Cemetery Fund						311.69			311.69	50.59	19.54	20.00	50.13
1925	Haines, J.	Cemetery Fund						100.00			100.00	14.09	6.00	5.00	15.09
1959	Harmon, Addison	Cemetery Fund						50.00			50.00	7.57	2.72	4.00	6.29
1961	Harmon, Daniel	Cemetery Fund						150.00			150.00	34.51	9.89	10.00	34.40

1966	Harmon & Gerry	Cemetery Fund	100.00	25.84	6.64	12.00	20.48
1941	Hobbs	Cemetery Fund	250.00	116.98	19.78	20.00	116.76
1916	Hubbard	Cemetery Fund	200.00	63.57	14.24	20.00	57.81
1959	Huckins, Mark	Cemetery Fund	100.00	10.97	5.88	5.00	11.85
1970	Humphrey & Scammon	Cemetery Fund	100.00	4.28	5.50	3.00	6.78
1930	Hunt, C.	Cemetery Fund	100.00	16.76	6.21	10.00	12.97
1930	Hurlin	Cemetery Fund	100.00	16.33	6.19	5.00	17.52
1960	Jackson, Frank W.	Cemetery Fund	200.00	11.60	11.27	5.00	17.87
1978	Kennett, Ernest & Mary	Cemetery Fund	50.00	5.31	2.59	2.00	5.90
1978	Kennett, Russell & Hazel	Cemetery Fund	250.00	20.81	14.41	10.00	25.22
1981	Keith, Mary	Cemetery Fund	200.00	-0-	3.35	3.35	-0-
1949	Littlefield, Edwin	Cemetery Fund	150.00	33.44	9.75	10.00	33.19
1934	Maloon & Harmon	Cemetery Fund	200.00	74.62	15.73	20.00	70.35
1921	Marsden, J.	Cemetery Fund	50.00	5.97	2.67	3.00	5.64
1978	Martin, Madeline	Cemetery Fund	1,000.00	67.95	57.34	20.00	105.29
1945	McNair, Malcolm	Cemetery Fund	100.00	12.06	5.89	5.00	12.95
1967	Meador, Ernest	Cemetery Fund	300.00	140.81	16.79	-0-	157.60
1931	Mooney & Gerry	Cemetery Fund	200.00	74.64	14.86	30.00	59.50
1942	Nickerson, E. M.	Cemetery Fund	100.00	11.94	5.89	5.00	12.83
1974	Nickerson, Mark	Cemetery Fund	100.00	11.03	5.87	5.00	11.90
1944	Pearson, John	Cemetery Fund	100.00	7.16	5.63	3.00	9.79
1979	Pearson, Theodore	Cemetery Fund	200.00	11.84	11.22	5.00	18.06
1946	Phillips, George	Cemetery Fund	300.00	49.87	18.75	10.00	58.62
1976	Prescott & Shackford	Cemetery Fund	500.00	43.78	29.20	20.00	52.98
1945	Schmitt, E.	Cemetery Fund	125.00	13.47	7.32	5.00	15.79
1981	Seasholes, Rev. C. & Eliz.	Cemetery Fund	100.00	-0-	-0-	-0-	-0-
1979	Shaw, George, Jr.	Cemetery Fund	500.00	37.73	28.69	20.00	46.42
1979	Smith & Drew	Cemetery Fund	500.00	-0-	-0-	-0-	-0-
1948	Snell, A.	Cemetery Fund	150.00	24.81	9.27	10.00	24.08
1958	Thurston, Paris	Cemetery Fund	200.00	35.97	12.56	20.00	28.53
1944	Ward & Duprey	Cemetery Fund	200.00	12.37	11.39	10.00	13.76
1922	Ward, John	Cemetery Fund	100.00	13.82	5.98	5.00	14.80
1971	Warren & Nickerson	Cemetery Fund	2,000.00	680.33	144.72	100.00	725.05
1944	Whiting, A.	Cemetery Fund	100.00	18.36	6.26	5.00	19.62
1934	Gould-Town Poor	Town Poor	1,000.00	762.60	94.46	-0-	857.06
1934	Gould-Town Library	Town Library	500.00	256.74	31.78	256.74	31.78
1976	Nickerson & Warren	Town Library	1,000.00	232.04	58.24	232.04	58.24
TOTALS			\$16,481.38	\$400.00	\$16,881.38	\$1,139.13	\$3,646.80

Cert. of Dep.

100.00

CAPITAL RESERVE FUNDS

	Bus #2								
1973 New Equipment		\$4,680.72	\$10,000.00	\$2,050.03	\$2,630.69	\$1,163.47	\$271.48.	\$1,434.95	\$-0-
1981 School Capital Reserve					10,000.00	-0-	434.67	-0-	434.67
1969 Historical Building		317.38			317.38	71.05	20.68	-0-	91.73
1970 New Equip.	Town Hwy.	10,902.91			10,902.91	1,049.25	639.96	-0-	1,689.21
1969 Parks & Playgrounds		2,149.71			2,149.71	484.23	140.93	-0-	625.16
1969 Toilets at R.R. Beach	Toilets & Bldg.	2,866.16			2,866.16	645.78	187.96	-0-	833.74
1975 New Equip. Fire Dept.	Fire Dept.	535.64			535.64	120.64	35.03	-0-	155.67
1975 Conservation		2,870.61		800.00	2,070.61	151.02	138.63	-0-	289.65
TOTALS		\$24,323.13	\$10,000.00	\$2,850.03	\$31,473.10	\$3,685.44	\$1,869.34	\$1,434.95	\$4,119.83

CERTIFICATE

This is to certify that the information contained in this report is complete and correct, to the best of our knowledge and belief.
Date : 1-29-82

JOYCE B. HUTCHINSON
MARCIA BAILEY
Trustees

REPORT OF THE CEMETERY TRUST FUNDS

For the Year Ending December 31, 1981

All funds are invested at the Indian Head Bank - North
Conway, N.H.

HIGH STREET AND GILMAN CEMETERIES Trust Funds Spent 1981

Work at Cemeteries

Loam	\$65.00
Water System	30.21

Cemetery Help

Jim Edwards	\$100.00
Bernie Edwards	100.00
Rick Watson	100.00
Mike Croteau	100.00
Greg Rolland	100.00
Todd	100.00

\$695.21

MARRIAGES REGISTERED IN THE TOWN OF MADISON, N.H. FOR THE YEAR ENDING DECEMBER 31, 1981

Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of each at Time of Marriage	Place of Birth of Each	Name, Residence & Official Station of Persons by Whom Married
Jan. 31	Madison, N.H.	Frank E. LaLiberte, III Sherry Thompson	Montclair, N.J. Montclair, N.J.	New Jersey Connecticut	Rev. Linda Lea Snyder Minister, Madison, N.H.
Feb. 14	Tamworth, N.H.	Elbert N. Kurze Vera E. Eldridge	Madison, N.H. Madison, N.H.	Pennsylvania New Hampshire	William H. Thompson Minister, Tamworth, N.H.
Apr. 11	Madison, N.H.	Ronald A. Forbes Shirley A. Lomaglio	Billerica, Mass. Billerica, Mass.	Massachusetts Massachusetts	Randall F. Cooper, J.P. Madison, N.H.
Apr. 25	Jackson, N.H.	Rick C. Watson Patti L. Wasserman	Madison, N.H. Madison, N.H.	Michigan Michigan	George M. Cleveland, J.P. Tamworth, N.H.
June 13	Madison, N.H.	Robert E. Blain Lorie L. Crandall	Fitchburg, Mass. Fitchburg, Mass.	Massachusetts Rhode Island	Charles V. Sturdivant, J.P. Conway, N.H.
June 28	Freedom, N.H.	Wayne A. Cummings Kathleen M. Devos	Madison, N.H. Madison, N.H.	New Hampshire New Hampshire	Rev. George T. Davidson, Jr. Minister, Freedom, N.H.
Oct. 10	Conway, N.H.	David A. Sheaff Leslie A. Bachan	Madison, N.H. Madison, N.H.	New Hampshire Virginia	Rev. Richard F. Wilcox Minister, Conway, N.H.
Dec. 8	Madison, N.H.	Stephen M. Bass Marie M. Lajoie	Madison, N.H. Madison, N.H.	New York New York	Robert B. Holmes, Jr., J.P. Madison, N.H.

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER

TOWN CLERK

BIRTHS REGISTERED IN THE TOWN OF MADISON, N.H. FOR THE YEAR ENDING DECEMBER 31, 1981

Date of Birth	Place of Birth	Name of Child	Sex	Name of Father	Maiden Name of Mother
Jan. 4	No. Conway, N.H.	Jason Everett Ferry	M	Timothy Judson Ferry	Nancy Evelyn Nunan
Feb. 15	Madison, N.H.	Darren Lawrence Johnson	M	Lawrence F. Johnson	Diane Marie Wilson
May 30	North Conway, N.H.	Bradley Chester Grames	M	Francis Macolm Grames, Jr.	Cindy Lee Ames
June 26	No. Conway, N.H.	Sarah Mae Thompson	F	Frederick Richard Thompson, Jr.	Suzanne Kathryn Jones
Aug. 1	Laconia, N.H.	Richard Neil Kurze	M	Elbert Neil Kurze, Jr.	Vera Ellen Eldridge
Aug. 18	No. Conway, N.H.	Conrad Shane DeWitt II	M	Conrad Shane DeWitt	Karen Francis Letendra
Aug. 20	No. Conway, N.H.	Matthew Frank Perry	M	Frank William Perry	Penelope Downs
Oct. 3	No. Conway, N.H.	Erin Elizabeth McNevech	F	Charles Vincent McNevech, Jr.	Barbara Francis Marder
Oct. 8	No. Conway, N.H.	Scott Donald Mohla	M	Richard Allen Mohla	Dianne Rose DeBaggis
Oct. 23	No. Conway, N.H.	Jenny Ann Saunders	F	David Joseph Saunders	Irene Diane Corecki
Dec. 21	No. Conway, N.H.	Justin Russell Chick	M	William Carl Chick	Sharon Lee Bean

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER
TOWN CLERK

DEATHS REGISTERED IN THE TOWN OF MADISON, N.H. FOR THE YEAR ENDING DECEMBER 31, 1981

Date of Death	Place of Death	Name and Surname of the Deceased	Place of Birth	Name of Father	Maiden Name of Mother
Feb. 16	No. Conway, N.H.	Donald Lloyd Bates, Sr.	New Hampshire	Homer Bates	May O'Brien
Mar. 2	Madison, N.H.	Robert Donald Campbell	Nova Scotia	William R. Campbell	Wealthia Peck
Mar. 13	No. Conway, N.H.	Myron W. Smith	New Hampshire	Harry L. Smith	Elizabeth Wentworth
June 23	Wolfeboro, N.H.	Alice Harmon	New Hampshire	Gardner Nason	Cora Chesley
Sept. 8	Madison, N.H.	Leon Oliver Gerry	New Hampshire	James O. Gerry	Emma Pearson
Sept. 18	Laconia, N.H.	Myron Clifton Hamer, Sr.	Maine	Robert Hamer	Rose Kimball
Sept. *27	Amesbury, Mass.	Harold W. Gray, Sr.	Massachusetts	Ira Gray	Sarah Melindy
Nov. 17	Madison, N.H.	Charles F. Robinson	New Hampshire	Harry Robinson	Margaret Morton

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER
TOWN CLERK

SCHOOL DISTRICT OF MADISON

School Board

ROBERTA LYMAN, CHR.

Term Expires 1982

STEVEN MOORE

Term Expires 1983

ROBERT B. HOLMES, JR.

Term Expires 1984

Moderator

JOHN ZEMLA

Treasurer

RICHARD MATTHEWS

Clerk

SUSAN LEE

Auditor

LESLIE HORN

Superintendent of Schools

ROBERT B. KAUTZ

Assistant Superintendent of Schools

DAVID STICKNEY

Business Administrator

DENNIS F. PETERS

Director of Special Education

ELAINE WOODMAN

SCHOOL ADMINISTRATIVE UNIT NO. 9 STAFF

Title I Coordinator

LAURA JAWITZ

Associate School Psychologists

JOHN BRANDT

JAMES NORTHROP

Early Sp. Ed. Coordinator

SALLY MALLOY

Nurses/Teachers

GINGER BAILEY

DIANA LOUIS

Art Teachers

DEBORAH AYERS

LINDA FICHTNER

TERRI HUNT

Physical Education Teachers

ANDREW BLANCHARD

DERYL FLEMING

Speech/Language Therapists

JOANN KELLY

TANIA ROGERS

SHARON GARLAND

Financial Director

BECKY JEFFERSON

Financial Assistant

SUSAN GAUDETTE

Secretaries

KAY BATES

LAURIE STREETER

PRISCILLA STIMPSON

**WARRANT
FOR ANNUAL MEETING
OF THE MADISON SCHOOL DISTRICT**

To the inhabitants of the School District in the Town of Madison, qualified to vote in District affairs:

You are hereby notified to vote for the following District Officers at the Town Hall in Madison, on the 9th day of March, 1982. The polls will be open for this purpose from 9:00 a.m. to 7:00 p.m.

ARTICLE 1. To elect a Moderator for the ensuing year.

ARTICLE 2. To elect a Clerk for the ensuing year.

ARTICLE 3. To elect a member of the School Board for the ensuing three years.

ARTICLE 4. To elect a Treasurer for the ensuing year.

ARTICLE 5. To elect an Auditor for the ensuing year.

Given under our hands, this 11th day of February, 1982.

ROBERTA LYMAN
STEVEN MOORE
ROBERT B. HOLMES, JR.
School Board of Madison, N.H.

WARRANT FOR ANNUAL MEETING OF THE MADISON SCHOOL DISTRICT

To the inhabitants of the School District in the Town of Madison, Carroll County, New Hampshire, qualified to vote upon District affairs:

You are hereby notified to meet at the Town Hall in Madison on the 12th day of March, 1982, at 7:00 in the evening, to act upon the following articles:

ARTICLE 1. To see if the District will vote to authorize the Madison School Board to apply for, accept and expend in the name of the School District, such gifts, advances, grants in aid, or other funds for educational purposes as may be available or forthcoming from any source during the fiscal year, in accord with and upon such terms as are found in RSA 198:20-b.

ARTICLE 2. To see if the School District will vote to raise and appropriate \$3,200.00 to purchase a machine for mowing lawns and snow removal.

ARTICLE 3. To see if the School District will vote to establish a Capital Reserve Fund in accordance with RSA Chapter 35, as amended, to be held in the custody of the Trustees of Trust Funds for the Town of Madison; said Capital Reserve Fund to be established solely for school building purposes; and to determine whether or not the District will vote to raise and appropriate a sum of money to be placed in the Capital Reserve Fund (School Building Purposes).

ARTICLE 4. To see if the School District will vote to establish a Capital Reserve Fund in accordance with RSA Chapter 35, as amended, to be held in the custody of the Trustees of Trust Funds for the Town of Madison; said Capital Reserve Fund to be established solely for the purchase of a school bus; and to determine whether or not the District will vote to raise and appropriate a sum of money to be placed in the Capital Reserve Fund (School Bus).

ARTICLE 5. To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of the statutory obligations of the District.

ARTICLE 6. To transact any other business that may legally come before this meeting.

Given under our hands, this 11th day of February, 1982.

ROBERTA LYMAN
STEVEN MOORE
ROBERT B. HOLMES, JR.
School Board of Madison, N.H.

SUPERINTENDENT'S REPORT

**by Robert B. Kautz
and David Stickney**

Since our last report, considerable activity has been undertaken by the staff of the School Administrative Unit No. 9 office and your school to continue improving the educational programs offered our children. Teachers have continued to show their commitment to provide the best education possible by attending workshops, college courses, and conferences.

In August, many teachers and administrative staff members voluntarily attended workshops to improve their skills in working with children. Computer Literacy, Child Development, Basic First Aid, The Special Needs Child In The Classroom, as well as a 30 hour course, "Excellence in Teaching", were a few of the offerings provided under the leadership of the Staff Development Committee. It should be pointed out that the Staff Development Committee (whose membership is comprised of teachers, administrators, and board members of local school districts) has worked very hard to develop an excellent program of providing opportunities for teacher improvement.

Another major improvement activity that has been taking place is the Elementary School Evaluation. Each elementary school has gone through a self-evaluation process studying the school, community, school philosophies, curriculums, special education services, library services and school buildings. The process has looked at how well all aspects of the child's education are being provided for. In March, a team of 18 teachers and administrators from the New Hampshire State Department of Education and other school districts in the state will visit each elementary school. This team will evaluate how well each school is accomplishing the goals set forth in the self-evaluation. A report will be issued to your School Board in the spring which will help the community not only judge current programs, but provide the basis for future planning.

Individual achievement tests are another means for evaluating the performance of a school. The children in School Administrative Unit No. 9 have consistently scored

well on their achievement tests. An evaluation of the test administered this past May shows that, on an average, children in School Administrative Unit No. 9 score at about one grade higher than the national average. We will continue to monitor these tests so that we can insure that academic excellence continues.

In addition to the use of achievement tests for assurance of academic excellence, our accountability plan continues in its development. Tests in language arts, reading and math are being readied for this spring. Next to be developed are tests for social studies and science. The Accountability Committee will be ready to analyze the test results, report to the community and state their findings.

This past spring, the School Boards and Administration of School Administrative Unit No. 9 met to begin the process of selecting educational goals to establish plans for improvements to our school system. Ten goals were adopted by the Board and committees were established to develop plans for implementation of improvements. Work is underway to improve the writing curriculum. The math curriculum is to be improved with the addition of computer literacy. Individualized learning, improving reading instruction and the development of a systematic monitoring program of individual student progress are additional student improvement goals being worked on. Some of these plans will be reflected in this budget (purchase of micro-computers, in-service workshops).

The continued educational growth and improvement of the school programs would not be possible without your support. We would like to thank you for this and urge you to continue to provide us with your ideas and encouragement.

In closing, we would like to thank all the staff for the fine job they have done over the past year. Also, we are happy to provide you with the following reports from your schools, as well as reports from our Special Education and Title I Directors.

SPECIAL EDUCATION DIRECTOR'S REPORT

by Elaine M. Woodman

It is the purpose of the State of New Hampshire to insure that the State Board of Education and the school districts of this State provide a free and appropriate public education for all educationally handicapped students. Special education means instruction specifically designed to meet the unique needs of the educationally handicapped student. This instruction is team-designed; is delivered in a variety of settings; and services the youngsters in our community ages 3-21 years of age no matter what the diversity of need.

SAU #9 can be very proud of some of the advances made in special education programming. The additional school psychologist has added depth, continuity, and a tremendous support to our schools. Referrals, assessments, and program needs have been addressed quicker, and this in turn means early identification and early intervention which are key factors in ensuring a positive school experience for many children.

We believe early intervention is the key; therefore, considerable effort has been in 'childfind' and outreach activities. The pre-school activities have strengthened this year through center-based programs, home-based support services, and inter-agency communications. This will develop a cooperative effort in addressing the needs of our children and provide them with the support they need as early as possible. The major benefit of this program is prevention of learning problems.

At the elementary schools, programs vary from consultation and program modification in the regular classroom structure to the varied amounts of resource room specialized programming. We are attempting, to the best of our ability, to make sure that the program fits the child's needs rather than the child fit the existing program.

Special education teachers are constantly pursuing results from current research studies on working with both the handicapped and children with minimal learning deficits. This staff dedication is highly commendable. I meet with each school's special education staff on a monthly basis to discuss their concerns and provide the administrative support I feel is necessary for an effective and successful program.

Our goal at the Jr./Sr. high level is to provide a continuum of special education services in conjunction with our regular education curriculum. The self-contained special program for the moderately to severely handicapped students has its own curriculum design. This model stresses functional academics, social and independent living skills, and vocational and motor skills. Community outreach and support continues to grow and the ultimate goal of job preparation is constantly improving. The Vocational Education/Special Education model is developing so that constant and consistent reinforcement is being given in each educational program. Resource room support, behavioral management programs, and counseling support are available through special education.

Parents, as the first and primary teachers of their children, play a significant role in the success of any school program. Their involvement in special education is twice as valuable. As a means of voicing concerns and becoming significant partners in educating our children, the Parent Support Group was organized. Every other Wednesday, at the SAU office, parents chat and learn from one another. This is facilitated by the Director of Special Education and the School Psychologist.

Staff development is an ongoing process and in special education is reflected through the following channels: workshops for parents and the community starting in the spring of 1982; teacher workshops both for regular and special educators; 'SPED INFO', an informational 'blurb' published once a month written by the Director; Parent Support Groups.

In conclusion, it is with much pleasure that I share with you our efforts in special education. It is because of parents, teachers, students, board members, and the community - working, supporting and trusting one another - that has resulted in quality special education programs for handicapped children in our schools.

TITLE I COORDINATOR'S REPORT

by Laura Jawitz

Title I serves approximately 200 children in grades 1-8 in SAU #9 who need extra help in reading skills. With the Federal funds granted to SAU #9 schools, specialists and trained tutors are hired for each of the elementary schools and the junior high school to write and implement educational plans for remediation of reading difficulties. Emphasis is on supplementing basic reading skills while creating a positive attitude of confidence in students. Children participate in daily half-hour sessions on a ratio of one teacher to three students.

If a teacher finds that a child is reading below grade level or in need of individual attention, the child's name is referred to the Title I staff. The child then receives the appropriate assessment. This assessment may include achievement test scores, informal diagnostic testing, teachers recommendations, etc.

When a decision has been made that a child needs Title I services, the Title I staff will receive permission from the parent to test and work with the child. Staff members confer with the classroom teachers and individualize instruction. Title I activities enrich and supplement, but do not take the place of, classroom reading. Students work at their own pace on materials geared to their own diagnosed needs and abilities.

In order for the program to continue to be eligible for government funding, it is necessary to have an active Parent Advisory Council. The PAC is made up of parents and staff members and is involved with the planning, monitoring and evaluation of the Title I reading program. Due to Federal budget cuts to Title I funding, the Council worked diligently to review program alternatives for the coming year. After lengthy discussion, the Council voted to keep the program intact as it exists now and asked SAU #9 to supplement the anticipated Federal budget reduction. This request was approved by SAU #9, and it is reassuring to know that when it comes down to direct services for children, local support is there!

SCHOOL BOARD REPORT

by Bob Holmes, Roberta Lyman and Steven Moore

We, as your elected School Board representing the taxpayers of Madison, are aware of the tax burdens placed upon you. We are doing everything in our power to deal with the ever-increasing costs of education.

This year, in consultation with the Planning Board, we have developed a "Master Plan" to be submitted to you at the annual town meeting for your approval.

The School Board saved transportation costs when it purchased a diesel powered bus. Although costing more, the projected fuel savings were anticipated to save money. Currently, we are getting 8.5 miles per gallon as compared to the average 4 miles per gallon of a gas powered bus; this should pay for the additional cost of the bus in its first year. Through utilizing the business administrator at the SAU #9 office, we were able to sell our old bus for \$3,140 as compared to the anticipated \$700.

Currently, a "Bus Route Study Committee" is being formed to look into the increasing costs, establishment of bus stops, and an expanding population. Hopefully, future busing problems can be overcome by this study.

The School Board has also authorized land clearing of an area behind the school for playground expansion. Firewood from this project is being donated to the library to defray their fuel costs. We also will be receiving monies from the sale of timber. All this is being done by the Ken-nett High School Vocational Program at little or no cost to the School District of Madison.

Madison, as of December 1981, ranked 152 out of 169 school districts in equalized valuation per pupil, and spending \$8.40 per \$1,000 of valuation. This means that out of 169 school districts, only 17 districts educate their

children at a smaller cost. We believe that this reflects how efficient our management is, while carrying out an effective educational program.

As a reminder, many of our costs which increase the budget yearly are through federal and state mandates which left the tax burden on the local level for support. Presently, 12% of the elementary student population receives special education services for learning disabilities; 4% receive services outside of the district. In addition, 17% of the student population receive remedial reading (Title I). Only about 50% of the school budget money goes to support the elementary school. We wish to point out that the remainder goes to fixed costs for tuition at Kennett for the junior and senior high students, transportation, and management.

PRINCIPAL'S REPORT

by Bruce Thayer

For several years now I have reported to the members of the community about changes which have occurred to your school both physically and academically - the student population has grown, classrooms have been added programs have been changed and added, student activities have been expanded. This year I would like to report on the progress we have made.

In 1978 the Madison School staff began a comprehensive reading program, beginning in kindergarten and continuing through grade six. Its structure included smaller instructional groups, more appropriate reading levels, and closer monitoring procedures. An evaluation of the program after three years revealed all grades had consistently improved achievement scores in reading. This was reinforced by a five year comparison study in reading, showing the Madison School below grade level in 1976 and significantly above grade level in 1981.

Mathematics has also evolved over the past three years into a coordinated program with youngsters more

appropriately grouped and instructed. A formal language program has been introduced over the past two years, as well as new grammar books at the upper level. Similar improvements in the math and language programs were demonstrated by the same five year comparison study as the reading program. In fact, the average student leaving the Madison Elementary School in 1981, on the average, scored one full year better in reading, writing, and arithmetic than the average student in 1976.

Social studies and science have had new books introduced at the upper levels, while “activity-centered, hands-on” programs have been introduced at the lower levels.

Student activities have been greatly expanded, providing a richer learning experience as well as social and developmental opportunities for growth. These activities include soccer, basketball, Newcomb, Drama, Student Council, C E P (activity program), skiing (grades 1-6), intramural sports, R I F, visiting programs, and field trips.

The Madison Elementary School has made continuous, significant progress in providing an education strong in the basic skills and rich in learning experiences for the youngsters of the community. Through continued support by the community and parents, through continued dedication by the staff, and through a desire to learn on the part of the student body, I expect the trend toward excellence in the educational process to continue.

MASTER PLAN MADISON, N.H. SCHOOL

FACTS:

- 1) Proposals for school building expansions have been presented to the voters in previous years.
- 2) Present elementary school population is approximately 100 students. Conservative projections forecast 140 students by 1990.
- 3) School kitchen and cafeteria are substandard.
- 4) There is presently no assembly hall at the Madison School.
- 5) The school houses kindergarten plus grades 1 through 6.
- 6) The future of grades 7 and 8 (now attending Conway Junior High) is uncertain.
- 7) There is no long range plan for School Transportation Management.
- 8) There is a \$100,000 debt outstanding on the Madison School.
- 9) 50% of the Madison, N.H. School Budget supports the local elementary school system.
- 10) No stated priorities exist.

DISCUSSION:

- 1) On two previous occasions the voters of Madison have been asked to approve school expansion - to add kitchen, hallway, and assembly hall/cafeteria. Past building committees have recommended to the town proposals which would provide adequate facilities

both present and future for kitchen, cafeteria, assembly hall, classrooms, and other necessary expansion.

Traditionally voters "react to crisis." Two classrooms were accepted only after a crisis situation had arisen. The Madison School Master Plan is a guide for the orderly growth of the local school system to complement the growth of the community.

- 2) While no precise student populations forecasts are available, there seems little doubt about a steady population growth in the area. The resident population doubled in the past ten years. School population growth for the past five years has been approximately 25%. Carroll County is one of the fastest growing areas in the country, particularly the Conway area. Though present economic conditions have significantly slowed, the growth potential for development in Madison is great due to its comparatively low tax rate, lack of zoning restrictions, land development potential, and proximity to the Conways. Madison is vulnerable to the growth pressure from outside the community. Student population growth over the next five years can be expected.
- 3) The present kitchen area is small and not separated from the cafeteria. This permits easy access by children exposing them to potential safety hazards. The cafeteria is small and seats about half of the school population, resulting in many students eating in classrooms upstairs as well as down. Such overcrowding increases the potential for accidents. The food preparation area is not separated from the eating area - a violation of State safety codes.
- 4) There is general agreement that an assembly hall is needed to serve as cafeteria and educational facility.
- 5) Classroom facilities are considered adequate by some as a result of the addition of two classrooms in 1980. In

fact, the two classrooms relieved the school population pressure but did not "solve" the space dilemma. The Kindergarten room and the Special Education room are inadequate. Storage areas are at a premium.

- 6) There is serious concern that grades 7 and 8 may be forced to return to the Madison School System. The Madison High School Students are under a five year contract with option to renew another five years; however, no contract exists for Junior High. Conway may refuse the 7th and 8th grades at the Conway School Board's discretion.
- 7) Presently, procedures in use for retiring buses and purchasing new ones is inadequate. Route changes, road conditions, changing student populations, and price increases necessitate a long-range transportation plan.
- 8) The town's indebtedness for the present two classrooms ends on July 1, 1984.
- 9) It is understood that anything the State or Federal Governments become involved in raises the costs of construction. School building projects are no exception. Government specifications by law must be followed for public buildings. Government aid may be used to defray certain additional costs.
- 10) Presently 12% of the elementary student population receives special services for learning disabilities; 4% receive service outside of the district. In addition, 17% of the student population receives remedial reading.
- 11) While approximately 50% of the School Budget money goes to the local school system, the remainder goes to fixed costs for tuition, Kennett transportation, and SAU No. 9.

CONCLUSION:

- 1) The total resident population will grow at a faster rate than the school population. The student population growth varies from year to year. Conservative estimates indicate a 5% growth rate from **within** the community; however, external pressure can alter this estimate significantly.
- 2) Justification exists for construction of a new kitchen and cafeteria/assembly hall. Safety hazards exist in the present Kitchen/Cafeteria/Classroom feeding procedures. Required safety standards are not being met. An Assembly Hall would contribute beneficially to the over all educational process.
- 3) By combining facility expansion the tax payer would realize the greatest savings in the long run.
- 4) Grades 1 through 6 presently have adequate classroom facilities. Kindergarten, however, in 1982-83 will realize a 300% increase over the '81-'82 school year, demonstrating the vulnerability of the school facility.
- 5) Due to the number of special needs students, present facilities are taxed to the limit. Any future increase will have detrimental consequences.
- 6) There is justification to propose action to handle grades 7 and 8 at the Madison School in the event Conway will no longer educate the Madison Junior High Students.
- 7) There is a need for a formal transportation plan to include bus purchasing, maintenance, vehicle retirement, and contracted services.
- 8) Building costs can be minimized through sound planning, adherence to proper bidding procedures and sound School Board management.

- 9) PRIORITIES need to be established.
- 10) To sacrifice further from the budget would reduce the quality of the educational program at the **Madison Elementary School**.

RECOMMENDATIONS:

Understanding the pressures placed upon the tax payer as well as the responsibility of the School Board and community to provide a safe and adequate education for its youth, the Madison School Board recommends to the Planning Board, Selectmen, and Town the following long range plan for the local educational system:

1982

- 1) Present Master Plan to voters in School Warrant of 1982 and print Master School Plan in Town Report.
- 2)a. Develop proposal for new Kitchen and Cafeteria/Assembly Hall.
b. Establish Capital Reserve Fund for building construction for Budget '82-'83 and for future budgets as needed.
- 3) Investigate Regulatory Waivers for any future construction.
- 4)a. Prepare School Bus Plan to publish in 1982 Town Report.
b. Establish Capital Reserve Fund for transportation in '82-'83 Budget and for future budgets, as needed.

1983

- 1) Present new construction plans to voters for approval at 1983.
- 2) Develop contingency plans to handle grades 7 and 8.
- 3) Construct new Kitchen and Cafeteria/Assembly Hall.
- 4) Implement School Bus Plan

1984

- 1) Comprehensive re-evaluation of school population and classroom needs with subsequent similar evaluations every three years.
- 2) If needed, develop plan for additional classroom space.
- 3) Review Transportation Plan.

1985

- 1) Present plans for additional classrooms to voters at 1985 Town Meeting.
- 2) Construct additional classrooms as appropriate.

1986

- 1) Update School Master Plan through 1992.

PRIORITIES:

The following priorities are recommended:

- A) SAFETY OF STUDENTS AND STAFF
- B) EDUCATION OF STUDENTS
- C) QUALITY OF STAFF (Overhead and management costs)
- D) EDUCATIONAL FACILITIES
- E) SPECIAL PROGRAMS

It is the intent of this Master Plan to provide direction for the local educational system over the next ten years. It is flexible.

It should reflect the values, aspirations, and desires of the community. It is the moral responsibility of the people of Madison to prepare their children for the future.

This document was prepared by your elected School Board in cooperation with the Planning Board and is hereby submitted for community approval.

MADISON SCHOOL DISTRICT
Balance Sheet
June 30, 1981

	Acct. No.	General
ASSETS:		
Cash	100	\$70,657.66
Other Receivables	150	1,697.96
TOTAL ASSETS		<hr/> \$72,355.62
LIABILITIES AND FUND EQUITY:		
Other Payables	420	\$ 2,289.34
Unreserved Fund Balance	770	70,066.28
TOTAL LIABILITIES AND FUND EQUITY		<hr/> \$72,355.62

STATEMENT OF REVENUES
For the Fiscal Year Ended June 30, 1981

	Acct. No.	General
REVENUE FROM LOCAL SOURCES:		
Taxes:		
Current Appropriation	1121	\$469,013.47
TOTAL LOCAL REVENUE		<hr/> \$469,013.47
REVENUE FROM STATE SOURCES:		
Unrestricted Grants-In-Aid:		
Sweepstakes	3120	3,823.10
Restricted Grants-In-Aid:		
School Building Aid	3210	1,157.07
Gas Tax Refunds	3910	5.48
TOTAL REVENUE FROM STATE SOURCES		<hr/> \$ 4,985.65

REVENUE FROM FEDERAL
SOURCES:

Revenue In Lieu of Taxes	4800	\$	94.06
			<hr/>
TOTAL REVENUE FROM FEDERAL SOURCES		\$	94.06

REVENUE FROM OTHER SOURCES:

Transfer from Capital Reserve Fund	5250	\$	22,585.00
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TOTAL REVENUE FROM OTHER SOURCES		\$	22,585.00
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TOTAL REVENUE			<hr/>
			\$496,678.18

REPORT OF SCHOOL DISTRICT TREASURER

Fiscal Year July 1, 1980 to June 30, 1981

Cash on Hand July 1, 1980 (Treasurer's Bank Balance)	\$ 14,086.74
Received From Selectmen	
Current Appropriation	\$469,013.47
Revenue From State Sources	6,164.65
Revenue From Federal Sources	94.06
Received as Income From Trust Funds	22,585.00
	<hr/>
Total Receipts	\$497,857.18
	<hr/>
Total Amount Available for Fiscal Year	\$511,943.92
Less School Board Orders Paid	441,286.26
	<hr/>
Balance on Hand June 30, 1981 (Treasurer's Bank Balance)	\$ 70,657.66

July 10, 1981

RICHARD J. MATTHEWS
District Treasurer

AUDITOR'S CERTIFICATE

This is to certify that I have examined the books, vouchers, bank statements and other financial records of the treasurer of the School District of Madison of which the above is a true summary for the fiscal year ending June 30, 1981, and find them correct in all respects.

September 28, 1981

LESLIE P. HORN
Auditor

REPORT OF SCHOOL DISTRICT TREASURER

Fiscal Year July 1, 1980 to June 30, 1981

Madison Construction Fund

Cash on Hand July 1, 1980 (Treasurer's Bank Balance)		\$97,058.29
Received From All Other Sources	\$2,097.40	
Total Receipts	<hr/>	\$ 2,097.40
Total Amount Available for Fiscal Year		<hr/> \$99,155.69
Less School Board Orders Paid		76,482.72
Balance on Hand June 30, 1981 (Treasurer's Bank Balance)		<hr/> \$22,672.97
July 15, 1981		

RICHARD J. MATTHEWS
District Treasurer

AUDITOR'S CERTIFICATE

This is to certify that I have examined the books, vouchers, bank statements and other financial records of the treasurer of the School District of Madison of which the above is a true summary for the fiscal year ending June 30, 1981, and find them correct in all respects.
September 28, 1981

LESLIE P. HORN
Auditor

MADISON SCHOOL LUNCH PROGRAM

FINANCIAL STATEMENT

July 1, 1980 to June 30, 1981

Beginning Balance, July 1, 1980		\$ 807.89
Receipts		
Lunch Sales	\$3,904.80	
Reimbursement	7,815.00	
District Appropriation	7,369.43	
	<hr/>	
Total Receipts		\$19,089.23
		<hr/>
Total Available		\$19,897.12
Expenditures		
Food /Supplies	\$11,544.80	
Salaries & Benefits	7,124.87	
	<hr/>	
Total Expenditures		\$18,669.67
		<hr/>
Balance, June 30, 1981		\$ 1,227.45

SCHOOL DISTRICT OF MADISON

Revenue Items

	Estimated Revenues	Actual Receipts	DRA Estimated Revenues	Estimated Revenues	Budget Committee Budget
	1980-81	1980-81	1981-82	1982-83	82-83
Unencumbered Balance	\$7,645.43	\$14,086.74	\$70,066.00	\$8,500	
Sweepstakes	3,833.10	3,823.10	3,420.00	3,400	
School Bldg. Aid	1,157.00	1,157.07	16,729.00	14,657	
Child Nutrition	5,000.00	-0-	13,000.00	13,000	
Capital Reserve	20,369.00	22,585.00	15,090.00	-0-	
Private Tuition	-0-	-0-	-0-		
Other Local Revenue	-0-	94.06	-0-		
Gas Tax Refunds	-0-	5.48	-0-		
Nat'l Forest Reserve	-0-	-0-	-0-		
TOTAL REVENUE	\$38,004.53	\$41,751.45	\$118,305.00	\$39,557	\$39,557
DISTRICT ASSESSMENT	483,013.47	469,013.47	482,430.00	606,993	603,324
TOTAL APPROPRIATION	\$521,018.00	\$510,764.92	\$600,735.00	\$646,550	\$642,881

MADISON SCHOOL DISTRICT **BUDGET SUMMARY** **1982 - 1983**

	Adopted Budget 1981-82	Board Budget 1982-83	Budget Committee's 1982-83
1100 Regular Education	\$316,954.00	\$371,132.00	\$368,399.00
1200 Special Education	20,925.00	31,490.00	31,012.00
1400 Co-Curricular	350.00	715.00	715.00
2120 Guidance Service	255.00	280.00	280.00
2130 Health Services	507.00	147.00	147.00
2140 Psychological Services	250.00	273.00	273.00
2150 Speech Services	82.00	94.00	94.00
2210 Improvement of Inst.	1,070.00	1,100.00	1,100.00
2220 Educational Media	1,442.00	752.00	752.00
2310 School Board Service	6,190.00	6,830.00	6,914.00
2310 Office of Superintendent	27,021.00	34,822.00	34,822.00
2410 Office of Principal	15,064.00	16,231.00	15,771.00
2540 Op. & Maint. Plant	36,813.00	37,739.00	37,484.00
2550 Pupil Transportation	87,912.00	69,261.00	69,434.00
2620 Other Services for Inst.	164.00	-0-	-0-
2640 Staff Services	50.00	250.00	250.00
2900 Other Support Services	327.00	594.00	594.00
4200 Site Development	3,000.00	1,000.00	1,000.00
5100 Debt Service	60,359.00	50,838.00	50,838.00

5240	Food Service	22,000.00	23,000.00	23,000.00
5250	Capital Reserve	-0-	2.00	2.00
	TOTAL APPROPRIATION	<u>\$600,735.00</u>	<u>\$646,550.00</u>	<u>\$642,881.00</u>

MADISON SCHOOL DISTRICT

1982-1983 School Budget

Func- tion	Object/ Dept.	Description	Adopted Budget 1980-81	Actual Expenditures 1980-81	Adopted Budget 1981-82	Proposed Budget 1982-83	Budget Committee's Budget 1982-83
1100							
		Regular Education					
	110-77	Salaries, Teachers	\$55,812	\$51,212.00	\$52,143	\$61,931	\$59,617
	110-78	Salaries, Tutors	4,360	4,598.27	5,513	6,049	5,844
	120-76	Salaries, Subs	1,000	990.00	1,000	1,000	1,000
		Sub Total	\$61,172	\$56,800.27	\$58,656	\$68,980	\$66,461
	211-39	Health Insurance	\$2,845	\$2,918.54	\$3,588	\$4,250	\$4,250
	214-44	Workmen's Comp.	214	194.25	205	228	219
	222-42	Teacher Retirement	1,211	1,167.38	1,132	848	817
	230-38	FICA	3,940	3,700.97	3,918	4,621	4,453
	260-43	Unemployment	1,529	464.40	465	414	408
		Sub Total	\$9,739	\$8,445.54	\$9,308	\$10,361	\$10,147
	440-138	Cont. Serv-Comp. Lit.	0	0.00	0	100	
	330-100	Squam Lake -Others	\$300	\$80.00	\$300	\$300	
	390-67	NHMEA Fee	5	0.00	5	5	
	440-118	Repairs - Equipment	325	58.35	325	325	
	453-120	Film Rental	75	75.75	75	90	
	580-67	Music Travel	0	0.00	80	80	
		Sub Total	\$705	\$214.10	\$785	\$900	\$900
	561-102	Tuition - Jr. High	\$51,200	\$44,868.87	\$79,170	\$93,310	
	651-103	Tuition - High School	161,104	146,891.46	158,640	187,836	
		Sub Total	\$212,304	\$191,760.33	\$237,810	\$281,146	\$281,146

610-09	Supplies, Kindergarten	\$295	\$331.96	\$412	\$540
610-10	Supplies, Activities	0	0	160	50
610-11	Supplies, Art	289	477.30	413	450
610-23	Supplies, L. Arts	1,161	1,360.84	1,600	1,420
610-61	Supplies, Math	564	518.12	639	900
610-67	Supplies, Music	144	176.06	0	11
610-68	Supplies, Petty Cash	250	175.59	0	0
610-69	Supplies, Physical Ed.	419	395.56	231	284
610-80	Supplies, Science	434	288.61	520	211
610-81	Supplies, Social Studies	0	0.00	205	226
610-83	Supplies, General	1,791	1,794.17	1,640	1,513
610-132	Supplies, Grades 1-6	0	0.00	110	171
610-139	Supplies, Preschool Screening	0	0.00	0	81
<hr/>					
	Sub Total	\$5,347	\$5,518.21	\$5,930	\$5,857
630-23	Books, L. Arts	\$437	\$254.81	\$462	\$181
630-32	Books, Health	25	0.00	0	0
630-60	Books, Reference	0	0.00	13	0
630-61	Books, Math	25	170.42	241	0
630-67	Books Music	137	169.92	130	0
630-71	Books, Professional	0	0.00	50	50
630-80	Books, Science	133	88.77	492	0
630-81	Books, Social Studies	0	61.36	512	0
<hr/>					
	Sub Total	\$757	\$745.28	\$1,900	\$231
640-23	Periodicals, L. Arts	\$34	0.00	\$37	0
640-71	Periodicals, Prof.	8	\$8.00	10	\$11
640-80	Periodicals, Science	8	8.00	10	45
640-81	Periodicals, Social Studies	75	6.95	83	141
<hr/>					
	Sub Total	\$125	\$22.95	\$140	\$197
<hr/>					
					\$5,857

660-138	Software, Computer Literacy	0	0.00	0	250
	Sub Total				\$250
741-23	New Equipment, L. Arts	0	0.00	0	\$250
741-67	New Equipment, Music	0	0.00	0	270
741-100	New Equipment, Adm.	0	0.00	131	45
741-132	New Equipment, Grades 1-6	475	458.07	0	0
741-61	New Equipment, Math	0	0.00	1,158	0
741-80	New Equipment, Science	0	0.00	0	712
741-81	New Equipment, Social Studies	0	0.00	0	220
741-138	New Equipment, Computer Literacy	0	0.00	0	300
					800
	Sub Total	\$475	\$458.07	\$1,289	\$2,347
742-80	Replace Equip. - Science	0	0.00	0	0
742-132	Replace Equip. - Gr. 1-6	0	0.00	55	0
	Sub Total	0	0.00	\$55	\$0
870-100	Contingency	0	0.00	\$1,081	\$863
	Sub Total			\$1,081	\$863
	TOTAL 1100 REGULAR EDUCATION	\$290,624	\$263,964.75	\$316,954	\$371,132
	Special Education				863
110-82	Salary, Teacher (Inc. Sp. Educ. Time)	\$5,641	\$6,401.63	11,000	\$368,399
					11,660
	Sub Total	\$5,641	\$6,401.63	\$11,000	\$12,100
211-39	Health Insurance	\$144	\$216.58	\$521	\$11,660
214-44	Workmen's Comp.	20	19.74	39	\$603
222-42	Teacher Retirement	122	121.32	239	40
230-38	FICA	363	419.38	735	166
					811
					781

1200

260-43	Unemployment	141	64.77	75	60	60
	Sub Total					
310-120	Cont. Serv.-Occup. Therapy	\$790	\$841.89	\$1,609	\$1,680	\$1,642
330-120	Cont. Serv. Ext. Sch. Yr.	0	0.00	0	\$1,500	
563-109	Private Tuition	0	\$45.86	\$500	1,000	
		\$2,640	3,699.55	7,324	14,655	
	Sub Total	\$2,640	\$3,745.41	\$7,824	\$17,155	17,155
580-113	Travel	\$180	\$3.75	0	0	
610-82	Supplies	572	543.08	428	280	
610-139	Supplies, Preschool	0	0.00	0	30	
630-82	Books	53	55.86	64	47	
741-82	New Equipment	0	0.00	0	198	
	Sub Total	\$805	\$602.69	\$492	\$555	\$555
1400	TOTAL 1200 SPECIAL EDUCATION	\$9,876	\$11,591.62	\$20,925	\$31,490	\$31,012
	Co-Curricular					
110-72	Salaries, Coaching	\$250	\$272.00	\$200	\$290	
110-128	Salaries, Drama	0	0.00	0	125	
610-83	Supplies	0	0.00	150	300	
	TOTAL 1400 CO-CURRICULAR	\$250	\$272.00	\$350	\$715	\$715
2120	Guidance Service					
370-120	Testing, CTBS	\$363	\$236.73	\$255	\$280	
	TOTAL 2120 GUIDANCE SERVICE	\$363	\$236.73	\$255	\$280	\$280
2130	Health Services					
330-26	Exams, Students	\$125	0.00	\$100	\$60	
330-120	Cont. Services (Imp. Scr.)	0	0.00	315	0	
610-32	Supplies	14	24.55	92	72	
640-32	Periodicals	0	0.00	0	15	
	TOTAL 2130 HEALTH SERVICES	\$139	\$24.55	\$507	\$147	\$147

2140	Psychological Service								
	330-120	Testing, Psycho.	\$200	\$204.00	\$250	\$250			
	610-83	Supplies, School Psycho.	0	0.00	0	23			
2150	TOTAL 2140 PSYCHOLOGICAL SERVICE		\$200	\$204.00	\$250	\$273	\$273	\$273	
	Speech Services								
	610-82	Supplies, Speech	0	0.00	68	94			
	630-82	Books, Speech	0	0.00	14	0			
2210	TOTAL 2150-SPEECH SERVICES		0	0.00	\$82	\$94	\$94	\$94	
	Improvement of Instruction								
	270-17	Course Reimbursement	\$800	\$542.39	\$800	\$800			
	580-15	Conferences, Staff	270	213.46	270	300			
2220	TOTAL 2210 IMPROVEMENT OF INSTR.		\$1,070	\$755.85	\$1,070	\$1,100	\$1,100	\$1,100	
	Educational Media								
	440-120	Cont. Serv. - Multi Media	0	0.00	\$468	\$467			
	630-60	Reference Books, Library	0	0.00	520	25			
(2223)	440-120	Cont. Serv. - AV Repair	0	0.00	218	217			
(2223)	610-58	AV Material	\$611	\$545.23	236	43			
2310	TOTAL 2220 EDUCATIONAL MEDIA		\$611	\$545.23	\$1,442	\$752	\$752	\$752	
	School Board Service								
	523-37	Treas. Bond	\$100	\$40.00	\$60	\$60			
(2311)	380-74	Salaries, School Board	675	675.00	1,050	1,113			
(2312)	380-47	Census	250	289.56	325	350			
(2313)	380-47	Salary, Treasurer	175	175.00	200	212			
(2315)	380-47	Legal/Prof.	500	1,100.18	1,000	1,000			
(2316)	380-47	District Meeting	420	630.00	650	650			
(2317)	380-47	Audit	20	25.00	50	53			
(2319)	380-74	Salary, Clerk/Mod.	50	160.00	100	106			
(2319)	380-79	School Meetings	150	150.00	150	150			

(2319)	380-117	School Board Expense	300	990.44	300	500
(2319)	380-121	Building Study	150	0.00	1,500	1,500
(2319)	390-120	NCES Membership	0	0.00	55	350
(2319)	540-70	Printing, Adv.	100	469.30	500	500
(2319)	810-21	Dues, NHSBA	0	0.00	250	370
TOTAL 2310 SCHOOL BOARD SERVICE						
2320		Office of Superintendent	\$2,890	\$4,704.48	\$6,190	\$6,830
	351-104	SAU NO. 9 Share	\$21,996	\$21,996.00	\$27,021	\$34,822
TOTAL 2320 OFFICE OF SUPT.						
2410		Office of Principal	\$21,996	\$21,996.00	\$27,021	\$34,822
	110-72	Salary, Principal	0	0.00	\$8,040	\$8,522
	110-75	Salary, Secretary	\$2,520	\$2,449.77	3,623	3,840
	120-72	Salary, Head Teacher	0	0.00	0	200
	211-39	Health Insurance	144	338.80	964	1,116
	214-44	Workmen's Comp.	9	8.82	41	41
	222-42	Retirement	0	0.00	174	117
	230-38	FICA	162	157.72	779	842
	260-43	Unemployment	63	0.00	120	64
	530-100	Postage	0	0.00	100	180
	550-70	Printing Records	0	0.00	75	75
	580-112	Travel	200	200.00	250	300
	610-68	Petty Cash	0	0.00	250	250
	610-83	Office Supplies	0	0.00	0	64
	741-100	New Equipment-Adm.	0	0.00	398	0
	751-100	New Furn.-Adm.	0	0.00	70	0
	810-21	Dues	0	0.00	180	160
TOTAL 2410 OFFICE OF PRINCIPAL						
2540		Op. & Maint. Plant	\$3,098	\$3,155.11	\$15,064	\$15,771
	110-72	Salaries, Cust. & Sub	\$4,815	\$5,405.40	\$8,332	\$8,680

211-39	Health Insurance	234	214.69	351	421	421
214-44	Workmen's Comp.	145	156.00	270	275	268
230-38	FICA	310	376.22	556	597	582
260-43	Unemployment	120	55.00	69	55	55
430-100	Sub Total	\$5,624	\$6,207.31	\$9,578	\$10,261	\$10,006
	Disposal/Septic	600	628.00	600	400	
440-119	Sub Total	\$600	\$628.00	\$600	\$400	\$400
440-120	Repairs/Maint., Bldgs.	\$480	\$1,603.21	\$750	\$1,000	
	Maint. - Cont. Serv.	6,150	10,081.64	9,700	9,500	
521-40	Sub Total	\$6,630	\$11,684.85	\$10,450	\$10,500	\$10,500
	Insurance - M. Peril	\$1,731	\$1,347.07	\$1,300	\$1,484	
610-53	Sub Total	\$1,731	\$1,347.07	\$1,300	\$1,484	\$1,484
	Supplies, Cleaning	\$3,800	\$2,887.91	\$4,200	\$4,200	
530-92	Sub Total	\$3,800	\$2,887.91	\$4,200	\$4,200	\$4,200
652-89	Utilities, Telephone	\$594	\$925.89	\$860	\$984	
657-90	Utilities, Electricity	3,524	3,206.25	4,023	4,200	
	Utilities, Gas	300	334.25	400	450	
653-91	Sub Total	\$4,418	\$4,466.39	\$5,283	\$5,634	\$5,634
	Heat-Fuel Oil	\$4,500	\$4,050.38	\$5,265	\$5,200	
741-55	Sub Total	\$4,500	\$4,050.38	\$5,265	\$5,200	\$5,200
742-55	New Equipment-Maint.	\$900	\$310.50	\$137	\$60	
	Replace Equipment - Maint.	0	0.00	0	0	
	Sub Total	\$900	\$310.50	\$137	\$60	\$60
TOTAL 2540 OP. & MAINT. PLANT		\$28,203	\$31,582.41	\$36,813	\$37,739	\$37,484

2550	Pupil Transportation					
110-72	Salaries, Bus Drivers	\$14,954	\$14,944.14	\$16,749	\$15,901	\$16,027
120-76	Salaries, Subs	602	415.15	602	602	602
120-72	Salaries, Extra Runs	0	0.00	0	2,840	2,862
	Sub Total	\$15,556	\$15,359.29	\$17,351	\$19,343	\$19,491
211-39	Health Insurance	\$701	\$743.33	\$1,052	\$1,265	1,265
214-44	Workmen's Comp.	541	427.79	562	614	627
230-38	FICA	1,002	987.73	1,159	1,443	1,455
260-43	Unemployment	389	104.63	158	126	126
	Sub Total	\$2,633	\$2,263.48	\$2,931	\$3,448	\$3,473
440-99	Labor	850	901.76	900	900	
524-34	Insurance, Auto	687	1,376.00	1,332	1,648	
610-87	Supplies, Parts, Tires	3,200	3,109.06	3,500	3,000	
656-86	Supplies, Fuel	9,750	6,736.43	11,200	8,022	
110-10	Field Trips	2,000	0.00	2,000	2,200	
(2554)	Sub Total	\$16,487	\$12,123.25	\$18,932	\$15,770	\$15,770
513-994	Transp. Cont. Serv. Reg. Prog.	0	0.00	0	\$5,700	
513-120	Trans. - Cont. Serv.	\$20,000	\$21,042.07	\$24,198	25,000	
762-100	Repl. Vehicle - Bus	0	22,585.00	24,500	0	
	Sub Total	\$20,000	\$43,627.07	\$48,698	\$30,700	\$30,700
2620	TOTAL 2550 PUPIL TRANSPORTATION	\$54,676	\$73,373.09	\$87,912	\$69,261	\$69,434
	Other Services for Instr.					
390-24	Evaluation	\$90	0.00	\$164	0	
	Sub Total	\$90	0.00	\$164	0	
2640	TOTAL 2620 OTHER SERV. FOR INSTR.	\$90	0.00	\$164	0	
	Staff Services					
340-25	Health Exams, Staff	\$250	\$222.50	\$50	\$250	
	Sub Total	\$250	\$222.50	\$50	\$250	\$250
	TOTAL 2640 STAFF SERVICES	\$250	\$222.50	\$50	\$250	\$250

2900	Other Support Services					
224-42	Retirees - Teachers	0	\$229.20	\$229	\$494	
226-42	Accrued Liability	0	98.08	98	100	
	TOTAL 2900 OTHER SUPPORT SERVICES					
4200	Site Development	0	\$327.28	\$327	\$594	\$594
710-120	Site	0	0.00	\$3,000	\$1,000	
	TOTAL 4200 SITE DEVELOPMENT	\$0	\$0.00	\$3,000	\$1,000	\$1,000
5100	Debt Service					
830-100	Principal	\$35,380	0.00	\$51,908	\$45,000	
841-100	Interest	14,153	3,932.30	8,451	5,838	
	TOTAL 5100 DEBT SERVICE	\$49,533	\$3,932.30	\$60,359	\$50,838	\$50,838
5240	Food Service					
880-63	District Monies	\$12,780	\$7,369.43	\$22,000	\$23,000	
	TOTAL 5240 FOOD SERVICE	\$12,780	\$7,369.43	\$22,000	\$23,000	\$23,000
5250	Capital Reserve					
880-105	Tr. To Capital Reserve-Trans.	\$10,000	\$10,000.00	0	1	
880-105	Cap. Reserve - Bldg.	0	0.00	0	1	
	TOTAL 5250 CAPITAL RESERVE	\$10,000	\$10,000.00	0	2	2
	GRAND TOTAL	\$486,649	\$434,257.33	\$600,735	\$646,550	\$642,881
	DEFICIT APPROPRIATION	\$14,000				
	GRAND TOTAL APPROPRIATION	\$500,649		\$600,735		

MADISON SCHOOL DISTRICT

SALARY SCHEDULE

Step	Actual 1981-1982	Step	Proposed 1982-1983
1	\$ 9,000.00	1	\$ 9,700.00
2	9,400.00	2	10,100.00
3	9,800.00	3	10,500.00
4	10,200.00	4	10,900.00
5	10,600.00	5	11,300.00
6	11,000.00	6	11,700.00
7	11,400.00	7	12,100.00
8	11,800.00	8	12,500.00
9	12,200.00	9	12,900.00
10	12,600.00	10	13,300.00
11-15	13,000.00	11	13,700.00
16-20	13,400.00	12	14,100.00
21-25	13,800.00		

	1982-83
Name	Step
Michael Davis	3
Susan Forrest	8
Sandra Jones	7
Peter Lieberman	4
Evelyn MacKinnon	4
Debra McKinney	7

**OFFICE OF SUPERINTENDENT OF SCHOOLS
CONWAY SCHOOL DISTRICT
North Conway, N.H.**

**ACTUAL HIGH SCHOOL PER PUPIL COST
1980-1981**

		ACTUAL HIGH SCHOOL EXPENDITURES 1980-1981
1100	Regular Education	\$560,538.22
1200	Special Education	40,691.97
1300	Vocational Education	260,468.50
1400	Co-Curricular Education	83,193.86
2120	Guidance Services	42,551.91
2130	Health Services	12,129.00
2210	Improvement of Instruction	6,334.94
2220	Educational Media Services	32,488.99
2310	School Board Services	19,446.95
2320	Office of Superintendent of Schools	90,130.40
2410	Office of the Principal Services	61,843.22
2420	Scheduling Services	2,187.52
2490	Support Services - Adm.	30,453.53
2540	Operation & Maintenance of Plant	276,840.91
2640	Staff Services	596.74
2900	Other Support Services	5,098.69
5240	Food Services	17,880.00
		<hr/>
Actual High School Expenditures		\$1,542,875.35
Plus Student Activities Transportation		4,135.50
		<hr/>
		\$1,547,010.85
		<hr/>
		$\$1,547,010.85 \div 756.6 = \$2,044.69$

CAPITAL OUTLAY EXPENDITURES

Equipment	\$ 13,352.02
Prin. of Debt (old)	35,000.00
Int. on Debt (old)	2,247.50
Sites (20 Years)	4,854.00

Prin. of Debt (new)	76,500.00
Int. on Debt (new)	86,430.00
Roof	69,601.00
	<hr/>
	\$287,984.52

REVENUE CREDITS

Building Aid	\$33,450.00
Driver Educ.	18,175.00
	<hr/>
	\$51,625.00

$$\begin{aligned} \$287,984.52 - \$51,625.00 &= \$236,359.52 \\ \$236,359.52 \div 756.6 &= \$312.40 \end{aligned}$$

$$\text{ACTUAL COST: } \$2,044.69 + \$312.40 = \$2,357.09$$

CONWAY SCHOOL DISTRICT ESTIMATED HIGH SCHOOL PER PUPIL COST

1982-1983		ESTIMATED HIGH SCHOOL EXPENDITURES 1982-1983
1100	Regular Education	\$ 722,640
1200	Special Education	61,651
1300	Vocational Education	314,062
1400	Co-Curricular	101,832
2120	Guidance Services	54,146
2130	Health Services	17,368
2140	Psychological Services	450
2210	Improvement of Instruction	8,675
2220	Educational Media Services	50,118
2310	School Board Services	18,610
2320	Office of Superintendent of Schools	135,715
2410	Office of the Principal Services	83,607
2420	Scheduling Services	2,126

2490	Support Services - Adm.	38,072
2540	Operation & Maintenance of Plant	390,991
2640	Staff Services	814
2900	Other Support Services	7,988
5240	Food Services	19,440

Estimated High School Expenses	\$2,028,305
Plus Student Activities Transportation	10,000

\$2,038,305

Est. Student Cost $\$2,038,305 \div 800 = \$2,547.88$

CAPITAL OUTLAY EXPENDITURES

Equipment	\$34,055
Prin. of Debt (old)	30,000
Int. on Debt (old)	435
Sites (20 years)	4,854
Prin. of Debt (new)	74,375
Int. on Debt (new)	76,718

\$220,437

REVENUE CREDITS

Building Aid	\$31,312
Driver Educ.	23,250
Co-Curricular	5,775

\$60,337

$\$220,437 - \$60,337 = \$160,100$

$\$160,100 \div 800 = \200.13

SPECIAL ARTICLES EXPENDITURES

Asbestos Removal	\$70,000
Gym Floor	8,500

\$78,500

$\$78,500 \div 800 = \98.13

ESTIMATED COST: $\$2,547.88 + \$200.13 + \$98.13 =$
\$2,846.14

SCHOOL ADMINISTRATIVE UNIT NO. 9

AUDITORS' OPINION

We have examined the combined financial statements of the various funds of the School Administrative Unit No. 9 as of and for the fiscal year ended June 30, 1981, as listed in the foregoing table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements referred to above present fairly the financial position of the School Administrative Unit No. 9 at June 30, 1981, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The accompanying financial information listed as supporting schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the School Administrative Unit No. 9. The information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

August 7, 1981

KILLION, PLODZIK & SANDERSON

SCHOOL ADMINISTRATIVE UNIT NO. 9
1982-1983 BUDGET
ALBANY—BARTLETT—CHATHAM—CONWAY—EATON
FREEDOM—JACKSON—MADISON—TAMWORTH

Function	Object/ Dept.	Description	Adopted Budget 1981-82	Adopted Budget 1982-83	Madison's Share 7.18% 1982-83
1100	110-77	Art Salaries	\$28,659.00	\$31,633.00	\$2,271.25
	110-77	PE Salaries	23,650.00	26,200.00	1,881.16
	120-76	Sub. Salaries	100.00	100.00	7.18
	211-39	Health Insurance	2,859.00	2,414.00	173.32
	212-39	Dental Insurance	378.00	421.00	30.23
	214-44	Workmen's Comp.	168.00	202.00	14.50
	222-42	Retirement	1,138.00	792.00	56.87
	230-38	FICA	3,501.00	3,875.00	278.23
	260-43	Unemployment	346.00	309.00	22.19
	580-113	Travel	4,620.00	5,313.00	381.47
	330-134	Accountability/Staff Devel.	10,000.00	7,500.00	538.50
	330-141	Title I Supplement	0.00	46,249.00	3,320.68
		Sub Total	\$75,419.00	\$125,008.00	\$8,975.58

2130	110-77	Nurses' Salaries	\$22,375.00	\$24,925.00	\$1,789.61
	120-76	Sub. Salaries	100.00	100.00	7.18
	211-39	Health Insurance	1,813.00	2,111.00	151.57
	212-39	Dental Insurance	189.00	211.00	15.15
	214-44	Workmen's Comp.	72.00	87.00	6.25
	222-42	Retirement	486.00	341.00	24.48
	230-38	FICA	1,495.00	1,670.00	119.90
	260-43	Unemployment	150.00	132.00	9.48
	580-113	Travel - In SAU	2,670.00	3,072.00	220.57
	580-114	Travel - Out of SAU	270.00	270.00	19.39

2190	110-77	Sub Total	\$29,620.00	\$32,919.00	\$2,363.58
	120-76	Salaries, Spec. Serv.	\$65,860.00	\$103,262.00	\$7,414.21
	211-39	Sub. Salaries	100.00	100.00	7.18
	212-39	Health Insurance	4,149.00	6,031.00	433.03
	214-44	Dental Insurance	474.00	738.00	52.99
	222-42	Workmen's Comp.	212.00	361.00	25.92
	230-38	Retirement	1,431.00	1,415.00	101.60
	260-43	FICA	4,400.00	6,919.00	496.78
	580-113	Unemployment	375.00	462.00	33.17
	631-71	Travel	5,340.00	10,463.00	751.24
	640-59	Prof. Books	0.00	100.00	7.18
	741-100	Periodicals	0.00	50.00	3.59
		Equipment	0.00	50.00	3.59

742-100	Replacement Equip.	0.00	100.00	7.18
810-21	Dues - Sp. Ed. Dir.	0.00	40.00	2.87
580-15	Travel - Out of District	0.00	800.00	57.44
	Sub Total	\$82,341.00	\$130,891.00	\$9,397.97
2210	Course Reimbursement	\$2,500.00	\$2,500.00	\$179.50
320-45	In-Service	500.00	500.00	35.90
	Sub Total	\$3,000.00	\$3,000.00	\$215.40
2310	Insurance, Treas. Bond	50.00	50.00	3.59
2317	Auditors	1,000.00	1,000.00	71.80
2319	Prof. Liab. Ins.	1,168.00	1,205.00	86.52
2319	Advertising	500.00	500.00	35.90
2319	Dues	575.00	575.00	41.28
	Sub Total	\$3,293.00	\$3,330.00	\$239.09
2320	Superintendent	\$33,957.00	\$36,520.00	\$2,622.14
110-72	Secretary	10,546.00	11,565.00	830.37
211-39	Health Insurance	1,758.00	1,206.00	86.59
212-39	Dental Insurance	189.00	211.00	15.15
214-44	Workmen's Comp.	141.00	169.00	12.13

221-41	Retirement	1,331.00	1,323.00	94.99
230-38	FICA	2,971.00	2,946.00	211.52
260-43	Unemployment	150.00	132.00	9.48
580-15	Travel - Out of SAU	1,335.00	1,400.00	100.52
580-112	Travel - In SAU	2,000.00	2,300.00	165.14
640-71	Periodicals	0.00	312.00	22.40
	Sub Total	\$54,378.00	\$58,084.00	\$4,170.43
2320	Contingency	1,500.00	0.00	0.00
	Sub Total	\$1,500.00	\$ 0.00	\$ 0.00
2321	Asst. Superintendent	\$27,140.00	\$29,703.00	\$2,132.67
110-72	Secretary	7,756.00	8,172.00	586.75
110-75	Health Insurance	2,580.00	2,111.00	151.57
211-39	Dental Insurance	189.00	211.00	15.15
212-39	Workmen's Comp.	109.00	133.00	9.55
214-44	Retirement	1,043.00	1,042.00	74.82
221-41	FICA	2,329.00	2,538.00	182.23
230-38	Unemployment	150.00	132.00	9.48
260-43	Travel - Out of SAU	1,335.00	1,400.00	100.52
580-15	Travel - In SAU	2,000.00	2,300.00	165.14
580-112	Prof. Books	100.00	100.00	7.18
630-71	Sub Total	\$44,731.00	\$47,842.00	\$3,435.06

2521	110-72	Business Administrator	\$24,334.00	\$26,897.00	\$1,931.20
	110-75	Secretary (3 Positions)	32,343.00	37,862.00	2,718.49
	211-39	Health Insurance	5,160.00	6,032.00	433.10
	212-39	Dental Insurance	378.00	421.00	30.23
	214-44	Workmen's Comp.	181.00	229.00	16.44
	221-41	Retirement	1,695.00	1,782.00	127.95
	230-38	FICA	3,783.00	4,340.00	311.61
	260-43	Unemployment	300.00	264.00	18.96
	440-118	Repairs - Equipment	0.00	100.00	7.18
	440-120	Cont. Serv. - Equipment	6,830.00	7,530.00	540.65
	580-15	Travel - Out of SAU	667.00	700.00	50.26
	580-112	Travel - In SAU	2,000.00	2,300.00	165.14
	610-83	Supplies	6,300.00	11,265.00	808.83
	360-100	Software Spt./Prog.			
		Changes	1,500.00	1,500.00	107.70
	741-100	New Equipment	0.00	839.00	60.24
		Sub Total	\$85,471.00	\$102,061.00	\$7,327.98
2540	520-40	Insurance	383.00	630.00	45.24
	110-72	Custodian	2,551.00	2,551.00	183.16
	214-44	Workmen's Comp.	9.00	84.00	6.03
	230-38	FICA	171.00	171.00	12.28
	260-43	Unemployment	0.00	28	2.01

652-89	Electricity	915.00	950.00	68.21
530-92	Telephone	6,780.00	6,780.00	486.80
653-91	Heat	2,875.00	2,650.00	190.27
440-119	Maintenance of Bldg.	500.00	600.00	43.08
440-120	Cont. Serv. - Bldg.	150.00	200.00	14.36
451-100	Rent	1.00	1.00	.07
	Sub Total	<u>\$14,335.00</u>	<u>\$14,645.00</u>	<u>\$1,051.51</u>
2900	223-41 Retirement Liab./Retirees	\$948.00	\$1,540.00	\$110.57
	Sub Total	<u>\$948.00</u>	<u>\$1,540.00</u>	<u>\$110.57</u>
	GROSS BUDGET TOTAL	<u>\$395,036.00</u>	<u>\$519,320.00</u>	<u>\$37,287.17</u>
	LESS STATE SALARIES	7,300.00	0.00	0.00
	LESS SURPLUS	5,000.00	6,340.00	455.21
	NET BUDGET SUB TOTAL	<u>\$382,736.00</u>	<u>\$512,980.00</u>	<u>\$36,831.96</u>
	LESS 94-142 FUNDS (to be determined)		28,000.00	2,010.40
	BUDGET TO BE RAISED BY DISTRICTS		<u>\$484,980.00</u>	<u>\$34,821.56</u>

DISTRICT SHARE:

Superintendent: Albany, \$551.45; Bartlett, \$4,776.82; Chatham, \$233.73; Conway, \$21,028.22; Eaton, \$419.98; Freedom, \$1,862.52; Jackson, \$1,804.09; Madison, \$2,622.14; Tamworth, \$3,221.06

Asst. Superintendent: Albany, \$448.52; Bartlett, \$3,885.15; Chatham, \$190.10; Conway, \$17,102.99; Eaton, \$341.58; Freedom, \$1,514.86; Jackson, \$1,467.33; Madison, \$2,132.67; Tamworth, \$2,619.81

Business Administrator: Albany, \$406.14; Bartlett, \$3,518.13; Chatham, \$172.14; Conway, \$15,487.29; Eaton, \$309.32; Freedom, \$1,371.75; Jackson, \$1,328.71; Madison, \$1,931.20; Tamworth, \$2,372.32

ENROLLMENT STATISTICS

Madison School District

	K	1	2	3	4	5	6	Total
1981-82	8	12	14	18	14	12	19	97
1982-83	22	8	12	14	18	14	12	100
1983-84	17							
1984-85	7							
1985-86	18							
1986-87	11							

CURRENT JR./SR. HIGH ENROLLMENT

Grade 7	17
Grade 8	17
Grade 9	12
Grade 10	15
Grade 11	14
Grade 12	16

OFFICE OF THE SELECTMEN
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P. O. SILVER LAKE, N. H. 03875

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